

## **INVITATION TO TENDER**

PIC011/21: Appointment of a suitably qualified service provider for the provision and implementation of an enterprise project management solution and maintenance and support of the solution for a period of five years

The Public Investment Corporation (PIC) is a registered Financial Service Provider (FSP) and a public entity, wholly owned by the South African Government. PIC invests funds on behalf of public sector entities. Among the PIC's clients are the Government Employees Fund ("GEPF"), Unemployment Insurance Fund ("UIF") and Compensation Fund ("CP"):

- The Project Management Office (PMO), which forms part of the PIC's Information Technology division, needs to procure an Enterprise Project Management Solution (EPMS) that will assist in driving Project Management activities in a project. Currently, the PMO team is manually administering their product delivery.
- The solution should assist Project Management Office with the following:
- 2.1 Improve and automate product delivery processes in alignment with Scrum Agile.
- 2.2 Provide a central platform that allows planning and reporting, including but not limited to product roadmap, increment plan, backlog, burndown charts, velocity reports, time and cost tracking.
- 2.3 Capability to create new reports and dashboards in future.
- 2.4 Standardise product delivery administration tasks.
- 2.5 Create tasks and alerts for product delivery activities.
- 2.6 Provide central visibility of progress on product delivery to stakeholders.
- 2.7 Collaboration on the platform, and not limit it to emails and meetings.
- 2.8 Defined access control for different stakeholders, including product delivery teams, product delivery stakeholders, program management.
- 2.9 Consistent application of Quality Management Metrics, product delivery.

Bid documentation will be available on the PIC website: <a href="www.pic.gov.za">www.pic.gov.za</a> The Documents will be published on: tenders/corporate/Advertised/PIC011/2021 from 18 October 2021.

A Virtual Briefing session will be held on 26 October 2021 at 11:00 AM. Bidders need to register on tenders@pic.gov.za on 25 October 2021 by 12:00 PM to be invited to the meeting, (No late registrations will be accepted) PIC011/2021 to be quoted in all communication.

Closing date for the bid submission 18 November 2021, Closing time: 11:00 AM (No late submissions will be accepted.

Proposals must be submitted electronically to <a href="tenders@pic.gov.za">tenders@pic.gov.za</a>. Reference number: PIC011/2021 must be indicated in all correspondence.

Enquiries: tenders@pic.gov.za



REQUES	REQUEST FOR PROPOSAL 2021					
BID REFERENCE NUMBER:	PIC011/2021					
	Appointment of a suitably qualified service provider for the					
BID DESCRIPTION:	provision and implementation of an Enterprise Project					
BIB BEGGIAII TIGIA.	Management Solution and the maintenance and support of					
	the solution for a period of five years					
PIC WEBSITE:	www.pic.gov.za					
CLOSING DATE:	18 November2021					
CLOSING TIME:	11:00 AM					
VALIDITY PERIOD:	180 days					
	Bidders to submit proposals electronically to					
	IsibayaTenders@pic.gov.za. (size up to 10mb, One Drive					
SUBMISSION DETAILS:	(dependant on the bidder) or We Transfer (up to 2GB).					
	RFP number to be quoted (PIC011/2021) in all					
	correspondence.					
SUBMISSION REQUIREMENTS						
	<ul><li>a. Bidders are required to submit their proposal on time.</li><li>b. All documents should be uploaded electronically.</li></ul>					
	<ul> <li>a. A virtual briefing session will be held on 26 October at 11:00am.</li> <li>b. Bidders are to send an electronic notification to</li> </ul>					
BRIEFING SESSION:	tenders@pic.gov.za to be invited to the briefing session by latest 12:00 PM on 25 October 2021 to be registered for the briefing session. A Teams Meeting Invitation will be forwarded to all interested Service Providers.					



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#### 1 DEFINITIONS AND ABBREVIATIONS

- 1.1 **B-BBEE** means black broad-based economic empowerment;
- 1.2 B-BBEE status level of contributor means the B-BBEE status received by a measured entity based on its overall performance using the relevant scorecard contained in the Codes of good practice on Black Economic Empowerment, issues in terms of section 9(1) of the Broad-Based Black Economic Empowerment Act;
- 1.3 **Bid** means a written offer in a prescribed or stipulated form in response to an invitation by PIC for the provision of goods and services, through price quotations, advertised competitive tendering processes or proposals;
- 1.4 **BBBEE Act** means the Broad Based Black Economic Empowerment Act, 2003 (Act No. 53 of 2003);
- 1.5 **Consortium or joint venture** means an association of persons for the purpose of combining their expertise, property, capital, skill and knowledge in an activity for the execution of a contract:
- 1.6 Contract means the agreement that results from the written acceptance of a bid by the PIC and successful negotiation and signature of same by both parties delegated authorities;
- 1.7 Functionality means the measurement according to predetermined norms, as set out in the bid documents, of a service or commodity that is designed to be practical and useful, working or operating, taking into account among other factors, the quality, reliability, viability and durability of a service and the technical capacity and ability of a bidder;
- Management means an activity inclusive of control and performed on a daily basis, by any person who is a principal executive officer of the company, by whatever name that person may be designated, and whether or not that person is a director:
- 1.9 **Ownership** means the percentage ownership and control, exercised by individuals within an enterprise;
- 1.10 Validity Period means the time period for which price quotation for the provision of goods and services shall remain valid, in this case, being a period of 120 (one hundred and twenty) days;



- 1.11 PPPFA means the Preferential Procurement Policy Framework Act, 2000 (Act No 5 of 2000);
- 1.12 **SANAS** means the South African National Accreditation System;
- 1.13 **CAB** means Change Advisory Board;
- 1.14 **CAD** means Computer-Aided Design;
- 1.15 **CSV** means Comma Separated Values;
- 1.16 **DDD** means Domain-Driven Design;
- 1.17 **DDoS** attack means Distributed Denial-of-Service attack;
- 1.18 **DRMS** means Document and Record Management System;
- 1.19 **ECT Act** means Electronic Communications Act;
- 1.20 **EPMS** means Enterprise Project Management System;
- 1.21 **GIS** means Geographical Information System;
- 1.22 **ISO 27001** refers to a specification for an Information Security Management System (ISMS);
- 1.23 IT means Information Technology;
- 1.24 **KPI** means Key Performance Indicator;
- 1.25 **MoSCoW** means a prioritization technique for managing requirements. The acronym, MoSCoW, stands for 4 different categories of initiatives, which includes: must-haves, should-haves, could-haves, and want to have;
- 1.26 **OCR** means Optical Character Recognition;
- 1.27 **OWASP** means Open Web Application Security Project;
- 1.28 **PAIA** means Promotion of Access to Information Act;
- 1.29 **PIC** means Public Investment Corporation;
- 1.30 **PMO** means Project Management Office;
- 1.31 **POPI** means Protection of Personal Information;
- 1.32 **POPIA** means Protection of Personal Information Act;
- 1.33 **RC File** means Run Commands File:
- 1.34 **SaaS** means Software as a Service:
- 1.35 **Scrum** refers to Scrum in Agile is a process that allows software development teams to focus on delivering business values in shortest time by rapidly and repeatedly inspecting actual working software;
- 1.36 **SLA** means Service Level Agreement;



- 1.37 SOC 2 means Service Organisation Controls 2. The SOC 2 reporting standard is an Audit opinion report over internal controls related to Information Technology. It is based around the Trust Principles of Security, Availability, Integrity of processing, Confidentiality and Privacy;
- 1.38 **SOA** means Support Service-Oriented Architecture;
- 1.39 **SOPS** means Standard Operating Procedures;
- 1.30 **SQL** means Structured Query Language;
- 1.31 **TDD** means Test-Driven Development.



#### 2 INTRODUCTION

The Public Investment Corporation (PIC) is an asset management company wholly owned by the government of the Republic of South Africa duly represented by the Minister of Finance.

The PIC manages investments on behalf of public sector funds which include Government Employees Pension Fund (GEPF), Unemployment Insurance Fund (UIF) and Compensation Fund.

Established in 1911, the PIC ranks amongst the best and most successful asset management firms in the world and is by far the biggest in Africa. The PIC runs one of the most diversified portfolios, which is made-up of multiple asset classes. These asset classes include listed equities, real estate, capital market, private equity, and impact investing. Through listed investments, the PIC controls over 10% of the Johannesburg Stock Exchange and has direct and indirect exposure to almost all sectors of the South African economy. The corporation has a mandate to invest in the rest of the African continent and beyond. Over and above generating financial returns for clients, through its impact-investing programme, the PIC seeks to generate social returns by investing in projects that ensure inclusive growth. The PIC supports the United Nations' Sustainable Development Goals and considers environmental, social and governance issues in all its investments.

The PIC manages assets exceeding R2 trillion; and as the leader in the Asset Management industry, it thrives to meet and exceed its clients' expectations.

#### 3 BACKGROUND

- 3.1. The PIC has a Digital and IT strategy that drives the project portfolio and related product delivery. To successfully achieve this, the PIC requires the use of Information Technology (IT) solutions to enable seamless product delivery processes and related digital business changes.
- 3.2. The Project Management Office (PMO), which forms part of the PIC's Information Technology division, is currently in the process of procuring an Enterprise Project Management System (EPMS) that will assist in driving Project Management activities in



a project. Currently, the PMO team is manually administering their product delivery. This has become cumbersome with the increased number of products and would like to automate some of the manual tasks.

- 3.3. The system should assist Project Management Office with the following:
  - a. Provide central visibility of progress ton product delivery to stakeholders.
  - b. Central reporting and thus results in duplication of work.
  - c. Create dashboards to support the reporting functionality.
  - d. Collaboration through the platform, and not limit it to emails and meetings
  - e. The limited communication might result in information not visible within the team.
  - f. Co-location of communication issues with implementation teams.
  - g. Automate manual processes and introduce standard reports.
  - h. Standardise product delivery administration tasks.
  - i. Consistent application of Quality Management Metrics, product delivery.
  - Standardise ways of work and use of standardised terminology thus resulting in causing confusion amongst the stakeholders in the various teams.
- 3.4. The PIC has therefore decided to go to the market to identify a suitable solution that will better enable and support the product management processes and functions, automate administrative project management tasks, enable transparency and collaboration between the various teams, and manage project timelines, risks, and costs.

#### 4 SCOPE OF WORK

The scope of work defines the product delivery work activities to be performed, highlighting what deliverables are to be met from the prospective bidder. The bidder is expected to cover the following product categories:

#### 4.1 In Scope

The scope of work defines the product work activities to be performed, highlighting what deliverables are to be met from the prospective bidder. The bidders are expected to cover the following categories:



- Enterprise-Wide Project Management System the solution should support enterprisewide project management and have the ability to share and add project specific stakeholders to a specific project dashboard;
- Project Implementation Services;
- Training for different stakeholders;
- Project Management Services;
- Proposal for support and maintenance services.

## 4.2 Out of scope

The following items will be considered to be out of scope:

 Since this request for tender is for a cloud-based solution, the supply of hardware will be out of scope. Service providers should indicate whether proposals are SaaS or will be supported by PIC or the service provider.

#### 5 ENTERPRISE PROJECT MANAGEMENT SYSTEM BUSINESS REQUIREMENTS

The following business requirements are to be met as part of the procurement of an Enterprise Project Management System at the PIC. The bidder(s) should indicate in their proposal how the proposed solution will address each of the stated business requirements below.

## 5.1 Business Requirements

The bidder(s) is expected to meet a minimum of 70% of the requirements (Business and Technical) tabled below in order to proceed to the next stage of the evaluation process:

#	Description	Comply	Not	Comments	Ref Page on		
			Compliant		Proposal		
Team Col	Team Collaboration						
5.1.1.	The solution must have the ability to						
	have a formal/informal collaboration						
	space, where project team members						
	can chat, using Instant Messaging						



#	Description	Comply	Not	Comments	Ref Page on
			Compliant		Proposal
	(IM) or on discussion boards, in order				
	to ask project related questions				
	without having to wait for formal				
	meetings.				
5.1.2.	The solution should have the ability to				
	create conversation threads,				
	commenting, attaching tags and				
	attachments to feedback and tasks.				
5.1.3.	The solution must have the ability to				
	create tasks from a discussion point.				
5.1.4.	The project calendars should be				
	managed, shared, and synced with				
	the Microsoft Outlook calendar.				
5.1.5.	The solution must have the ability to				
	allow team members to share				
	centralized data, documents, and				
	contacts, with the ability to segregate				
	privileges based on security groups.				
5.1.6.	Virtual workplace and project				
	information should be accessible on				
	any device.				
Task Man	agement				
5.1.7.	The solution must have the ability to				
	list, assign and prioritize tasks by				
	deadlines and dependencies.				
5.1.8.	The solution must have the ability to				
	organize, track and update task lists				
	with status visible to the team.				



#	Description	Comply	Not	Comments	Ref Page on
			Compliant		Proposal
5.1.9.	The solution must have the option to				
	use Scrum boards with tasks, files,				
	and comments in one place.				
5.1.10.	The solution must have the option of				
	providing a personalised task lists				
	and deadline reminders for individual				
	team members.				
5.1.11.	The solution must have the ability to				
	view overdue, ongoing, and planned				
	tasks & escalate overdue tasks				
5.1.12.	The solution must have the ability to				
	automated notifications related to the				
	assigned task activities (e.g., new				
	task assigned, task due, etc.).				
5.1.13.	Integration with email to be able to				
	send automated alerts to the				
	assigned team members.				
5.1.14.	The solution must have the ability to				
	visualize day-to-day tasks and				
	progress across teams and projects.				
5.1.15.	The solution must have the ability to				
	support the execution of multiple				
	projects on time, quality, and budget.				
Planning	and Scheduling				
5.1.16.	The solution must have the ability to				
	set goals and objectives and plan				
	how to achieve them.				
5.1.17.	The solution must have the ability to				
	create virtual project teams with				
	geographically dispersed members.				
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#	Description	Comply	Not	Comments	Ref Page on
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5.1.18.	The solution must have the ability to				
	define and manage requirements				
	related to a specific project –				
	encompassing all domains e.g., but				
	not limited to functional requirements,				
	non-functional requirements,				
	technology requirements, security,				
	and audit requirements.				
5.1.19.	The solution must have the ability to				
	schedule task durations, milestones,				
	and deadlines. This should include				
	the scheduling of recurring tasks and				
	milestones.				
5.1.20.	The solution must have the ability to				
	set task dependencies.				
5.1.21.	The solution must have the ability to				
	visualize project schedule, tasks, and				
	dependencies with Gantt charts.				
5.1.22.	The solution must have the ability to				
	ability to develop own templates or				
	use standard planning and				
	scheduling templates.				
5.1.23.	The solution must have the ability to				
	allow users to build roadmaps for				
	long-term work strategies.				
Workload	and Resource Management				
5.1.24.	The solution must have an overview				
	of current and upcoming project tasks				
	and deliverables for the across teams				
	and projects.				



#	Description	Comply	Not	Comments	Ref Page on
			Compliant		Proposal
5.1.25.	The solution must have the ability to				
	assign team members and allocate				
	resources based on availability and				
	capacity.				
5.1.26.	The solution must have the ability to				
	allow the project lead to see individual				
	tasks (who is working on what), who				
	is overloaded, and who has capacity.				
5.1.27.	The solution must have the ability to				
	allow the team to view individual				
	tasks.				
5.1.28.	The solution must have the ability to				
	assign new work or balance				
	workloads for overloaded team				
	members.				
5.1.29.	The solution must have the ability to				
	track project budget, cost-to-date and				
	expected outcome per project.				
5.1.30.	The solution must have the ability to				
	manage in-use, planned and				
	scheduled resources by the cost of				
	usage.				
Documen	t Management				
5.1.31.	The solution should support secure				
	file sharing among all the team				
	members from multiple devices.				
5.1.32.	The solution must have the ability to				
	allow for sharing of files from within all				
	project management and				



#	Description	Comply	Not	Comments	Ref Page on
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	collaboration functions – among a				
	defined set of users.				
5.1.33.	The solution must have the ability to				
	allow for multiple users to work on the				
	same document (co-authoring), with				
	audit and history tracking capabilities.				
5.1.34.	The solution must have the ability to				
	provide version control, change				
	tracking and document history.				
5.1.35.	The solution must have the ability to				
	enforce the use of the standard				
	templates. Standard templates				
	include, but are not limited to the				
	following:				
	Minutes of the meeting;				
	Communication plans; Project				
	plans; Risk, Issue, and				
	Decision logs; Cost and				
	expense tracker, Holiday				
	Calendar, Assumptions, and				
	Impacts; Constraints;				
	Actions/Tasks; Dependencies;				
	Timesheets; Deliverable log;				
	and CAB Checklists.				
5.1.36.	All standard templated should be				
	editable and/or exportable.				
5.1.37.	The solution must have the ability to				
	integrate with PIC Documents and				
	Records Management System				



#	Description	Comply	Not	Comments	Ref Page on
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	(DRMS) – for document uploads and				
	attachments.				
5.1.38.	The solution must manage and				
	archive project files in a secure,				
	structured, accessible way.				
Views					
5.1.39.	The solution should have the ability to				
	have Scrum board view – for				
	planning, scheduling, and task				
	management related functions.				
5.1.40.	The solution should have the ability to				
	have a Timeline & Calendar view –				
	for planning and tracking of all				
	timelines and schedules.				
Monitorin	g and Reporting				
5.1.41.	The solution should provide real-time,				
	customisable dashboards to assist				
	with monitoring and tracking of all				
	project's statuses, team performance				
	and workloads management.				
5.1.42.	The solution should have the ability to				
	customise performance trackers and				
	conduct benchmarks.				
5.1.43.	The solution must have the ability to				
	display visual metrics on predefined				
	Key Performance Indicators (KPI) –				
	with the use of timelines, charts, and				
	graphs.				
5.1.44.	The solution must have the ability to				
	view and report on the team				
	'				



#	Description	Comply	Not	Comments	Ref Page on
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	performance and progress relative				
	the project plan.				
5.1.45.	The solution must have the ability to				
	track projects by upcoming, ongoing,				
	and overdue work.				
5.1.46.	The solution must provide centralised				
	data to provide a single source of				
	truth for reporting.				
5.1.47.	The solution should have the ability to				
	analyse, track and manage issues				
	and risks.				
5.1.48.	Users should be able to use				
	templates provided by the system				
	and create a custom dashboard and				
	reports.				
5.1.49.	The solution should have the ability to				
	report on different cascading levels				
	depending on stakeholder				
	requirements, e.g., but not limited to				
	strategic cost vs detailed projects cost				
	reports.				
5.1.50.	The solution should have the ability to				
	search for documents/ tasks related				
	to the project.				
5.1.51.	The solution should have the ability to				
	create different dashboards for				
	different stakeholders.				
5.1.52.	The solution must be configured to				
	align with the PIC's Product delivery				
	Methodology.				
					l .



#	Description	Comply	Not	Comments	Ref Page on
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5.1.53.	The solution must be able to generate				
	Management Reports for the purpose				
	of reporting to the project				
	stakeholders.				
5.1.54.	The system must produce product				
	management reports for Planning,				
	Tracking and Releasing. include the				
	following:				
	Product roadmap				
	Charter on a page (scope,				
	team members, value				
	proposition, time, budget)				
	Program Increment Plan				
	Product Backlog				
	Agile burndown chart				
	Sprint Burndown Report				
	(completion of different tasks				
	during a sprint (time vs work				
	left)).				
	Average age report				
	Sprint Backlog Report (user				
	stories to be delivering in the				
	next iteration).				
	Velocity Report (average				
	amount of work the team				
	completes during an iteration).				
	<ul><li>Speed of delivery per PI.</li></ul>				
	Iteration comparison report				
	(e.g., comparison against 2 or				



#	Description	Comply	Not	Comments	Ref Page on
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	more iteration in terms of				
	speed of delivery)				
	Created vs Resolved report				
	Time Tracking				
	Cost tracking				
	User workload				
	Team dashboard.				

## **Non-functional Requirements**

#	Description	Comply	Not	Comments	Ref Page on				
			Compliant		Proposal				
1. Security									
Multi Fact	Multi Factor Authentication (MFA) Authentication								
5.1.55.	The solution must have Multi Factor								
	Authentication (MFA) as part of								
	minimum requirements for								
	authentication.								
User Auth	norization								
5.1.56.	The solution must have the capability								
	to assign the right level of access								
	depending on the user role (role-								
	based access) and prohibit access for								
	unauthorized users.								
5.1.57.	The solution must have the capability								
	to assign the right level of access for								
	ad-hoc users and tasks.								
Data Priva	acy and Integrity	!							



#	Description	Comply	Not	Comments	Ref Page on
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5.1.58.	The solution must ensure the privacy				
	of raw or processed data by a way of				
	encryption where in-transit or at rest.				
5.1.59.	The service provider must maintain				
	assurance of the data accuracy,				
	authenticity, and consistency of data				
	over its entire life cycle, and is a				
	critical aspect to the design,				
	implementation and usage of any				
	system which stores, processes, or				
	retrieves data. The system should				
	also have the ability to audit all				
	processing and management				
	activities relating to this function.				
Data Priva	acy and Integrity				
5.1.60.	The Solution must ensure the privacy				
	of raw or processed data by a way of				
	encryption where in-transit or at rest.				
5.1.61.	encryption where in-transit or at rest.  The service provider must maintain				
5.1.61.	7.				
5.1.61.	The service provider must maintain				
5.1.61.	The service provider must maintain assurance of the data accuracy,				
5.1.61.	The service provider must maintain assurance of the data accuracy, authenticity, and consistency of data				
5.1.61.	The service provider must maintain assurance of the data accuracy, authenticity, and consistency of data over its entire life cycle, and is a				
5.1.61.	The service provider must maintain assurance of the data accuracy, authenticity, and consistency of data over its entire life cycle, and is a critical aspect to the design,				
5.1.61.	The service provider must maintain assurance of the data accuracy, authenticity, and consistency of data over its entire life cycle, and is a critical aspect to the design, implementation and usage of any				
5.1.61.	The service provider must maintain assurance of the data accuracy, authenticity, and consistency of data over its entire life cycle, and is a critical aspect to the design, implementation and usage of any system which stores, processes, or				
5.1.61.	The service provider must maintain assurance of the data accuracy, authenticity, and consistency of data over its entire life cycle, and is a critical aspect to the design, implementation and usage of any system which stores, processes, or retrieves data. The system should				
5.1.61.	The service provider must maintain assurance of the data accuracy, authenticity, and consistency of data over its entire life cycle, and is a critical aspect to the design, implementation and usage of any system which stores, processes, or retrieves data. The system should also have the ability to audit all				



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5.1.62.	The solution must have the capability				
	of safeguarding important information				
	from corruption, compromise, or loss.				
Availabilit	у				
5.1.63.	The solution must be available to PIC				
	24/7, 365 days a year.				
Reliability					
5.1.64.	The solution must be resistant to				
	failure and low defect rate. The				
	solution should have the ability to				
	perform required functions as				
	required.				
Usability					
5.1.65.	The solution must be user friendly				
	and easy for the users to learn and				
	understand.				
Performa	nce				
5.1.66.	The solution performance must be				
	reasonable also taking into account of				
	the network speed.				
Capacity	and Scalability				
5.1.67.	The solution must scalable, it must				
	have the ability to increase or				
	decrease in performance and in				
	response to changes in processing				
	demands.				
Maintaina	bility				
5.1.68.	The solution must be maintainable				
	with regards to the enhancement,				



#	Description	Comply	Not	Comments	Ref Page on
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	security updates and patches to the				
	environment.				
Change N	lanagement				
5.1.69.	The service provider must comply				
	with PIC change management				
	process before implementing a				
	change.				
SOC 2 Ty	pe II Compliance				
5.1.70.	The service provider should be				
	compliant and provide the PIC with				
	SOC 2 compliance reports on an				
	annual basis.				
PIC Passv	vord Policy				
5.1.71.	PIC Access control policies and				
	standards must be adhered to i.e.,				
	including but limited to the password				
	standard. The solution must align to				
	PIC password standard complexity				
	policy. The minimum password length				
	is 11 characters.				
Complian	ce				
5.1.72.	The service providers solution must				
	be compliant with, but not limited to,				
	the following acts:				
	POPI Act.				
	PAIA Act.				
	ECT Act.				
DDoS Atta	acks				



# [	Description	Comply	Not	Comments	Ref Page on
			Compliant		Proposal
5.1.73.	The provider should have the				
r	necessary security measures to				
p	protect the application against				
p	possible DDOS attacks.				
OWASP The	reats				
5.1.74.	The solution must be protected				
а	against the OWASP Threats.				
Integrability	,				
5.1.75.	The solution must be able to be				
iı	ntegrate with various data source				
f	ormats for consumption.				
5.1.76.	The solution should have the ability to				
iı	ntegrate with the PIC digital				
s	signatures' solution for approvals.				
Data Forma	ts				
5.1.77.	The solution must support multiple				
c	data formats (such as CSV, RC File,				
	OCR, SQL, GIS data, CAD				
	Drawings) from different data sources				
r	must be allowed for the data upload				
iı	n the ingestion tier.				
5.1.78.	The solution must be able to integrate				
v	with various software (e.g., Microsoft				
	Office Products, PDF Readers, etc.)				
i	n order to produce related output				
fi	iles.				
Cloud Stora	ige & Backup				
5.1.79. T	The solution must be able to perform				
r	regular back-up, in order to restore				



#	Description	Comply	Not	Comments	Ref Page on
			Compliant		Proposal
	the data to its original sate before the				
	disaster occurred. The cloud data				
	back-up must be able to be testable				
	on regular basis to make sure that the				
	back-ups are working as expected.				
Infrastruc	ture Governance				
5.1.80.	Extend on-premises security and				
	governance controls to the cloud and				
	meet PIC IT security and regulatory				
	compliance needs.				
Disaster F	Recovery				
5.1.81.	The solution must have a Disaster				
	Recover (DR) environment to ensure				
	Business Continuity of critical				
	functions following a disruption. The				
	appointed Service provider must				
	provide relevant documentation about				
	the DR environment (i.e., test				
	documentation, DR plan).				
Audit Log					
5.1.82.	The solution should provide data				
	linage to track changes on the				
	dataset elements. The audit log				
	should monitor how, when and who				
	made the changes to the data set				
	elements.				
2. Audit					



#	Description	Comply	Not	Comments	Ref Page on
			Compliant		Proposal
5.1.83.	Right to Audit – The PIC will conduct				
	audits to see if the solution meets				
	audit criteria.				
5.1.84.	No-disclosure of PIC				
	information/data.				
5.1.85.	The solution must have the ability to				
	authenticate users with a username				
	and password.				
5.1.86.	The solution must cater for role-				
	based permissions.				
5.1.87.	The system must allow for various				
	project process workflows.				
	Scheduling & tasking				
	Risk Management & Tracking				
	Collaboration & coordination				
5.1.88.	The application must allow for				
	visibility of budgeting and spending				
	activities.				
3. Applica	tion Management				
The soluti	ion is expected to operate on the follo	wing minir	mum solutior	n platforms:	
5.1.89.	SQL Platform: SQL 2014				
	Enterprise and above				
	(Preferably the latest version)				
	or Azure services.				
	Server Platform: Windows				
	Server 2016 and above				
	(Preferably the latest version)				
	or Azure services.				
l .		ı	1	I	



#	Description	Comply	Not	Comments	Ref Page on
			Compliant		Proposal
	Windows Platform: Windows				
	10 Enterprise or Azure				
	services.				
The solut	tion is expected to operate on the follo	wing PIC h	nardware incl	uding but not	limited to:
5.1.90.	Laptops and Desktops e.g.:				
	Dell.				
	Mobile devices with the				
	following but not limited to				
	operating systems: Apple iOS,				
	Windows, and Android.				
	Multi-functional device printer				
	models.				
The solut	tion is expected to operate on the follo	wing datak	oase standar	ds:	
5.1.91.	The solution must provide an ODBC				
	(Open Database Connectivity) driver.				
5.1.92.	The solution must be operational on a				
	structured MS SQL Server database				
	standard.				
5.1.93.	Cloud / hybrid deployment and				
	Integration with other databases				
	systems.				
5.1.94.	High-Speed, High-Volume				
	Processing with support for In-				
	Memory data processing.				
5.1.95.	Online backup and recovery with				
	archiving and partitioning support.				
5.1.96.	Relational DBMS with object-				
	relational capabilities.				
		1	1		



#	Description	Comply	Not	Comments	Ref Page on
			Compliant		Proposal
5.1.97.	Concurrency control to minimize or				
	eliminate contention wait times.				
5.1.98.	Provide encryption for database files				
	and data at rest.				
5.1.99.	Support for unstructured data and				
	advanced datatypes such as XML,				
	BLOB.				
5.1.100.	Provision of scheduled database				
	backups to the PIC cloud				
	environment.				
The soluti	ion must meet the following Application	on Manage	ment require	ements:	
5.1.101.	Support the latest development				
	platforms such as .NET and				
	Microsoft.				
5.1.102.	Support Service-Oriented				
	Architecture (SOA) and Web services				
	with international (non-proprietary)				
	integration standards.				
5.1.103.	Integrate with Microsoft Office 365				
	with Exchange Online.				
5.1.104.	Integrate with SharePoint Online.				
5.1.105.	Microsoft Office integration: Microsoft				
	Office acts as the reporting or				
	analytics client. In these cases, it is				
	vital that the tool provides integration				
	with Microsoft Office, including				
	support for native document and				
	presentation formats, formulas,				
	charts, data "refreshes" and pivot				
	tables.				



#	Description	Comply	Not	Comments	Ref Page on
			Compliant		Proposal
5.1.106.	Support scripting languages (e.g.,				
	SQL and C#).				
5.1.107.	The solution must support the				
	following browsers and applications:				
	• IE 11 or higher,				
	• Office 365,				
	• Exchange Online,				
	<ul> <li>Azure Active Directory,</li> </ul>				
	Share Point online.				
5.1.108.	Must support the following Client				
	operating solutions:				
	• Windows 10.				
5.1.109.	The solution must be cloud hosted				
	with a user-friendly portal for PIC IT to				
	conduct:				
	Remote administration & User				
	Management.				
	Monitoring of overall health of				
	all components.				
5.1.110.	The solution must support API				
	integration, REST API design etc.				
5.1.111.	The solution must support integration				
	with MS Stack or similar.				
5.1.112.	The solution must have digital				
	extensibility via PaaS.				
5.1.113.	The solution is expected to align with				
	PIC cloud computing guidelines.				
Service D	esk Level 1 Application Support				



#	Description	Comply	Not	Comments	Ref Page on
			Compliant		Proposal
5.1.114.	The service provider must provide the				
	PIC with system training for system				
	troubleshooting.				
5.1.115.	The service provider must provide the				
	PIC with vendor system manuals for				
	system usage and troubleshooting.				

#### 6 PROJECT MANAGEMENT SERVICES

The bidder should provide Project Management Services for the full implementation of the solution. The PIC further recognizes the importance of employing the correct delivery model from the onset of the project.

This will ensure that there is proper planning, phase identification and prioritization, improved coordination; reduced risk and the eventual execution is seamless.

The bidder should also provide detailed description of their Project Management process/ methodology in sufficient detail to convey to the PIC that it is capable to implement its proposed service on time and on budget. The methodology should indicate clear stage gates which require approval and signoff, triggering payment on completion of key milestones.

The PIC expects the service provider to provide project documentation, from Project initiation document, project plan, requirements analysis, system architecture, solution documentation and design documents, test plans, training, and technical documentation.

The bidder shall clearly specify the proposed approach, methodology and plan for the development and implementation of the Enterprise Project Management System.

As part of the project management services, the bidder(s) is expected provide the following in the proposal:



- Programme Methodology (including Programme Management & Governance,
   Change Management and Risk Management)
- PIC services offering Readiness Assessment (with recommendations)
- Implementation Plan (including Installation, Configuration, Testing and Deployment)
- Post Implementation stabilisation, service delivery and support (including managed services life cycle)

#### 7 CLIENT REFERENCES

The bidder is expected to provide a list of at least 3 (three) contactable client references of companies where similar services have been successfully implemented and/or supported within the last 5 (five) years.

The PIC may use the references provided as a basis for which client sites will be visited and/or call the provided references for reference check purposes. For shortlisted Bidders, the PIC may require assistance to arrange site visits and solution demonstration on request. References details must include the following:

- 8.1. The name of the entity, contact person, designation of contact, contact number, contract value, and start date.
- 8.2. Reference letter or list from the client confirming the development and implementation of the Enterprise Project Management System.

## 8 PROJECT TEAM EXPERIENCE

The Bidder **should provide** a **clear** summary of the company's staff compliment and detailed experience of the team to be assigned to this project as follows:

 The technical lead assigned for this project must have a <u>minimum</u> of 5 years' experience implementing the proposed or similar solutions;



- The technical lead response must include a table with Client, Project Implemented,
   Project Budget, Project Start and End Dates, Client Contact Details;
- The technical resources should be certified in the solution proposed and evidence of valid certification must be provided;
- The bidder(s) must provide resource for this project who have a <u>minimum</u> of 2 years' experience implementing similar solutions;
- CV's and valid solution certifications must be provided for the bidder(s) Technical Lead and project resources who will be assigned to the PIC project;
- The bidder must have additional resources with similar experience as technical lead to cover when one resource is not available in order to reduce key man dependency risk and to enable the need for business continuity.

### 9 SERVICE MANAGEMENT

The Bidder is expected to provide Service Level Agreements for Support and Maintenance for a period of 5 years stipulating and inclusive of the following:

- Premium support should include the following:
  - 99.9% Availability of the Solution
  - **Service Levels**: Service Priority Levels and associated Turnaround times as follows:

Priority /	Response Turn Around Time	Resolution Turn Around Time
Severity		
1	Within 30 Minutes	Within 2 business hours
2	Within 30 Minutes	Within 4 business hours
3	Within 1 hour	Within 8 business hours

- · Relationship Management Activities;
- Services credit methodology in case of a Service Level Breach;
- Sample service level reporting.



#### 10 EVALUATION CRITERIA AND METHODOLOGY

The evaluation criteria will be based on the following requirements:

- Phase 1: Compliance to administrative requirements
- Phase 2: Business Requirements
   Bidder(s) who score below 70% of the business and technical requirements (section
   will not proceed level of evaluations.
- Phase 3: Technical Functional Requirements (100 points).
   Bidder, who score below 80 points, will not go through to the next level of evaluations.
   Presentations and site visits may form part of the technical evaluation. (Bidder who score 80 or more points out of 100 points allocated at technical evaluation will be subjected to site visits and further evaluated on price and B-BBEE upon confirmation of infrastructure during site visits).

Price and BEE Evaluations (80/20 points).

Phase 4: Pricing Proposal
 Bidder(s) who fail to comply phase 1 and 2 requirements will not proceed to the next phases

### 11 ADMINISTRATIVE REQUIREMENTS

The Bidder will proceed to the next stage when they comply with the requirements stated herein below.

#### Submission of:

Requirement	Appendix Number	Tick if included ✓
Valid Tax Pin Number.		
BBBEE status level certificate – Accredited by SANAS (If no BEE certificate is submitted/or BEE certificate submitted is not valid, no points will be allocated for BEE).		
EME's and QSE's – Sworn Affidavit.		



Requirement	Appendix Number	Tick if included ✓
Signed and completed declaration of interest document.		
Signed and completed SBD 1 – Invitation to Bid document.		
Signed and completed Company Information document.		
Audited or independently reviewed financial statements (Management account) not older than 18 months.		
Completed and signed Company Information document and submission of all the required documentation as stipulated in the company profile document.		
Acceptance of the conditions as stipulated in the bid document.		
Submission of the bid document and a separate pricing proposal.		
All documents should be indexed, clearly marked with bid number.		
Completion of POPIA consent included in Par 11.1 of this RFP.		
Submission of the bidder's latest Central Supplier Database (CSD) report		

• Proposal to be submitted electronically to <a href="mailto:tenders@pic.gov.za">tenders@pic.gov.za</a>.



#### 11.1 PROCESSING OF PERSONAL INFORMATION

In order for the Public Investment Corporation soc limited ("PIC") to consider the bidder's response to the RFP to become a service provider of the PIC, it will be necessary for the PIC to process certain personal information which the service provider may share with the PIC for the purpose of the RFP, including personal information – which may include special personal information (all hereafter referred to as "personal information").

The PIC will process the service provider's personal information in accordance with the pic privacy policy. Access to your personal information and purpose specification: personal information will be processed by the PIC for purposes of assessing the service provider's submission in relation to the RFP the purposes of assessing current services required by the PIC. We may also share the service provider's personal information with third parties, both within the Republic of South Africa and in other jurisdictions, including to carry out verification, background checks and know your customer obligations in terms of the Financial Intelligence Centre Act, no. 38 of 2001 ("FICA"). In this regard, the service provider acknowledges that the PIC's authorised verification agent(s) and service providers will access personal information and conduct background screening.

Consent: by [ticking] "yes" and signing below, you agree and voluntarily consent to the Pic's processing of the service provider's personal information for the purposes of evaluating its RFP submission, including to confirm and verify any information provided in the submission and service provider gives pic permission to do so. The service provider understands that it is free to withdraw its consent on written notice to pic and the service provider agrees that the personal information may be disclosed by the pic to third parties, including pic's affiliates, service providers and associates (some of which may be located outside of the republic of South Africa). Please note that if you withdraw your consent at any stage we may be unable to process your



## response to the RFP

Yes			
No			
			_
Supplier Name		Date	Signature

Authorised representative, who warrants that he/she is duly authorised



## 12 TECHNICAL / FUNCTIONAL SCORING CRITERIA

With regards to technicality / functionality, the following criteria shall be applicable, and the maximum points of each criterion are indicated in the table below (minimum threshold 70 %):

Technical / Functional Criteria	Weightings
12.1 Programme Management	15
<b>Elements:</b> Submission by bidder must include an adequate and clear plan on programme management (including assessment, and implementation) of the Enterprise Project Management System transitioning at the PIC.	
The proposed programme management plan must include details on the following:	
Programme Methodology (including Programme Management & Governance, Change Management and Risk Management)	
Implementation Plan (including Installation, Configuration, Testing and Deployment)	
Post Implementation - stabilisation, service delivery and support (including managed services life cycle)	



Technic	al / Functional C	riteria					Weightings
12.2 Te	echnical Lead	<ul><li>Years</li></ul>	of exp	erience	in impleme	enting the	15
En	terprise Projec	t Managen	nent Sy	stem			
The Tecl	hnical Lead must	have a mi	nimum o	f five (5)	years (e.g., fr	om 2012 to	
2017) te	chnical lead exp	erience on	the imp	lementa	tion of Enterp	rise Project	
Manager	ment System as p	er scoring r	matrix be	low.			
Please	provide a copy	of the C.	V. of th	e Techi	nical Lead w	ho will be	
respons	ible for the impl	ementatio	n of the	Enterpri	se Project Ma	anagement	
System.	In addition, the	table belov	v must b	e compl	eted and inclu	uded in the	
bid prop	osal section wit	h the C.V.					
Client	Programme	Budget	Start	End	Relevance	Client	
	Implemented		Date	Date	to Service	Contact	
					Offerings	Details	



Technical / Functional Criteria	Weightings
12.3 Company Experience (References)	15
The bidder is expected to provide a list of at least 3 (three) contactable client	
references of companies where similar services have been successfully	
implemented and/or supported within the last 5 (five) years.	
The letters MUST INCLUDE the company name, the services offered,	
contact person, contact numbers, SLA targets, and SLA achieved	
Please note: The PIC will accept a list of references and/or references	
listed. The table must include the following information: Project Name,	
Company Name, services offered, Contact details.	

Technical / Functional Criteria			Weightings	
12.4 Compliance to the Enterprise	Project N	Management System scope		
			45	
Bidder must illustrate current c	apability	and capacity to meet the		
<b>Enterprise Project Management S</b>	System Bu	isiness requirements (refer		
to Section 4 and 5)				
Enterprise Project Management	Weight	Section in Proposal		
System Scope Item				
Response to scope of work	20			
Response to:				
<ul> <li>Business Requirements</li> </ul>	25			
Technical Requirements				
The Ridder must provide the above table as an attachment to the RED				
The Bidder must provide the above table as an attachment to the RFP				
response to the Enterprise Project Management System requirements.				



Technical / Functional Criteria	Weightings
12.5 Service Level Agreement	
Bidder must:	15
Propose SLAs inclusive of the following as per section 9:	
- Premium support inclusive but not limited to the	
following:	
o 99.9% Availability of the Solution	
<ul> <li>Service Priority Levels and associated Turnaround times</li> </ul>	
as per section 9.	
- Relationship Management Activities	
- Services credit methodology in case of a Service Level	
Breach; and	
- Sample service level reporting	

#### 13 PRICING PROPOSAL

Bidder(s) are required to submit a proposal for all services outlined in the Scope of work. The costs for the Bidder's proposal should be submitted in a separate document in line with the Scope of Work identified. It is the responsibility of the Bidder(s) to ensure the accuracy of the pricing provided as part of the response.

Costs should include the complete, fixed costs (if not fixed please indicate and provide details) for the services requested, including but not limited to the following:

All costs should be completely reflected on the pricing proposal.

When completing the Pricing Bidder must take note of the following:

- All pricing (including services, resources, hourly rates charged etc.) to be quoted in South African Rand including VAT.
- Bidder(s) to incorporate pricing assumptions which will include:
  - o Forex;
  - Licensing fees; and



- o Price fluctuations.
- Pricing must show clearly the once off implementation cost and ongoing maintenance cost.
- Disbursements will be discussed and agreed during contract negotiations in line with the PFMA and/or National Treasury Regulations.

Pricing should follow this format considering the outlined deliverables specified in the tender document.

	Once-Off Costs	Monthly	Monthly	Sub-	Explain
	(e.g.,	Maintenance &	Fee	Totals	Basis for
	Transitioning	Support			Total
	and				Monthly Fee /
	Implementation				Comments
	services)				
Enterprise					
Project					
Management					
System Costs					
Annual Fees					
(e.g., Licensing					
/ Subscription					
Fees)					
Reports and					
dashboards					
Other (add a					
row for each					
category)					
TOTALS:					N/A



### 14 PROPOSED RESPONSES FORMAT

For the purpose of ease in evaluating the *Functionality of bids*, Bidder are required to present their bid documentation under the following headings. Bidder(s) <u>MUST</u> annex the response as indicated below:

Reference	Title	Guideline
Section 1	Cover letter	Brief company background, services, and expertise,
		contact name and details of delegate authorized to
		make representations for the organization.
Section 2	Administrative Requirements	Completion of RFP document and submission of
	and Completed RFP	administrative requirements
	Document	
Section 3	Scope of Work	Respond and cover all items presented for the
		Enterprise Project Management System.
Section 4	Understanding of the PIC	Outline your understanding of the PIC Request for
	Requirements	Proposal
Section 5	Project Management	Respond and cover on how the project will be
	Services	approached and planned.
Section 6	Bidder Experience	Provide summary of the company's experience in
		the nature of the services required and staff
		compliment and CV details/experience of the team
		to be assigned to this project.
Section 7	Client References	Provide a summary of client references
Section 8	Service Management	Should cover the proposed SLA, support, and
		maintenance plan for a period of 5 years
Section 9	Pricing Proposal	Cover all costs in detail as per pricing proposal
		details

### **Phase 3: PRICE AND BEE EVALUATION**

All Bidder to submit their pricing as per schedule below-



- (a) Annual increases must not exceed CPI related to the specific year;
- (b) A maximum of 80 points is allocated for price on the following basis:

  Where

P = Points scored for price of bid under consideration

Pt. = Rand value of bid under consideration

Pmin = Rand value of lowest acceptable bid

Points will also be awarded based to a bidder for attaining their B-BBEE status level of contribution in accordance with the table below:

B-BBEE Status Level of Contributor	Number of points /20
1	20
2	18
3	14
4	12
5	8
6	6
7	4
8	2
Non- compliant Contributor	0

List of Shareholders

Name	ID No	SA Citizen	Race	Gender	Shareholding
					%



- 15.7 Points scored will be rounded off to the nearest two decimal places.
- 15.8 The Bidder who scored the highest point will be awarded the bid.
- 15.9 In the event where two or more Bidder scored equal points, the successful bidder must be the one scoring the highest preference points for BBBEE.
- 15.10 However, when functionality is part of the evaluation process and two or more Bidder have scored equal points including equal preference points for BBBEE, the successful bidder must be the one scoring the highest for functionality.
- 15.11 Should two or more Bidder be equal in all respects; the award shall be decided by the drawing of lots.

#### 15 CONDITIONS

### 16.1 <u>Joint Ventures / Consortiums</u>

- 16.1.1 The following information and documentation must be submitted:
  - 16.1.1.1 All information stipulated in paragraph 10 under minimum and administrative requirements must be submitted by all parties involved in the Joint Ventures/Consortiums, including ownership and executive management information.
  - 16.1.1.2A percentage breakdown of the work allocation between the parties must be clearly indicated.
  - 16.1.1.3A formal signed agreement indicating the leading company as well as the other company roles and responsibilities must be submitted.
  - 16.1.1.4A skills transfer plan between the parties must be submitted.

#### 16.2 Non-Commitment



- 16.2.1 The PIC reserves the right to withdraw or amend these terms of reference by notice in writing to all parties who have received the terms of reference prior to the closing date.
- 16.2.2 The cost of preparing of bids will not be reimbursed.

### 16.3 Reasons for rejection

- 16.3.1 The PIC reserves the right to reject bids that are not according to specification/Terms of Reference. Bidder must clearly indicate compliance or non-compliance with specification/Terms of Reference.
- 16.3.2 Bidder shall not contact the PIC on any matter pertaining to their bid from the time the bids are closed to the time the bid has been adjudicated. Any effort by a bidder to influence the bid evaluation, bid comparisons or bid award decisions in any matter, may result in rejection of the bid concerned.
- 16.3.3 The PIC shall reject a submission if the Bidder has committed a proven corrupt or fraudulent act in competing for a particular contract.
- 16.3.4 The PIC may disregard any submission if that Bidder, or any of its directors -
  - 16.3.3.1 have abused the Supply Chain Management (SCM) system of any Government Department/ institution;
  - 16.3.3.2have committed proven fraud or any other improper conduct in relation to such system;
  - 16.3.3.3have failed to perform on any previous contract and the proof thereof exists; and/or
  - 16.3.3.4 Is restricted from doing business with the public sector if such a bidder obtained preferences fraudulently or if such bidder failed to perform on a contract based on the specific goals.

### 16.4 Cancellation of Bid



- 16.4.1 The PIC may prior to the award of a bid, cancel a bid for the following reasons -
  - 16.4.1.1 due to changed circumstances, there is no longer a need for the goods or services requested;
  - 16.4.1.2 funds are no longer available to cover the total envisaged expenditure;
  - 16.4.1.3 no acceptable bids are received
  - 16.4.1.4 unsuccessful contract negotiations
- 16.4.2 The PIC may after award of the tender but before conclusion of a contract, cancel a bid for the following reasons-
  - 16.4.2.1 due to change of circumstances, there is no longer a need for the goods or services requested;
  - 16.4.2.2 funds are no longer available to cover the total envisaged expenditure.

#### 16.5 Clarifications

Any clarification required by a bidder regarding the meaning or interpretation of the document, or any other aspect concerning the submission, is to be requested in writing e-mail to <a href="mailto:tenders@pic.gov.za">tenders@pic.gov.za</a>.

### 16.6 Receipt of Bids

Each bid shall be in writing using non-erasable ink and shall be submitted on the official document of Bid issued with the bid documents. The bid shall be submitted in a separate sealed envelope with the name and address of the bidder, the bid number and title, the bid box number (where applicable), and the closing date indicated on the envelope. The envelope shall not contain documents relating to any bid other than that shown on the envelope.



The onus shall be on the bidder to place the sealed envelope in the official marked locked bid box provided for this purpose, at the designated venue, not later than the closing date and time specified in the bid notice.

Postal bids will be accepted for consideration only if they are received in sufficient time to be lodged in the appropriate bid box by the closing time for such bids, it being understood that PIC disclaims any responsibility for ensuring that such bids are in fact lodged in the bid box. Proof of posting of a bid will not be accepted as proof of delivery to the appropriate place for the receipt of bids. Documents submitted on time by Bidder shall not be returned and shall remain the property of the PIC.

#### 16.7 Late Bids

Bids received late shall not be considered. A bid will be considered late if arrived only one second after 11h00 or any time thereafter. The tender box shall be locked at exactly 11h00. Bids received late shall be returned unopened. Bidder are therefore strongly advised to ensure that bids be despatched allowing enough time for any unforeseen events that may delay the delivery of the bid.

#### 16.8 <u>Presentations</u>

The PIC may require presentations and/or site visits at a stipulated date and time from short-listed Bidder as part of the bid process.

#### 16.9 <u>Service Level Agreement (SLA)</u>

- 16.9.1 The SLA will set out the administration processes, service levels and timelines.
- 16.9.2 The award of a tender shall always be subject too successful negotiation and conclusion of Master Agreement and SLA. There will be no binding agreement between the parties if a contract has not been concluded. PIC reserves the right to cancel the award.



### 16.10 Contracting

Bidder are advised that a valid contract will only come into existence between the PIC and the successful bidder after conclusion of successful negotiations and signature of the Contract by both parties' respective delegated authorities.

See **ANNEXURE B** for Contracting terms and conditions.



# **17 PART A SBD 1**

# **INVITATION TO BID**

YOU ARE HEREBY INVITED T	O BID FOR F	REQUIREMENTS OF THE	E PUBLIC INVEST	IMENT CO	RPORATION				
BID NUMBER: PIC011/2021			CLOSING DATE	:			CLOS	SING TIME:	11:00 AM
	APPOIN	TMENT OF A SUITABL	Y QUALIFIED I	BIDDERS	FOR THE PR	ROVISION	OF	ENTERPRISE	PROJECT
DESCRIPTION	MANAGE	EMENT SYSTEM FOR TH	E PERIOD OF TH	HREE (5) YI	EARS				
BID RESPONSE DOCUMENTS	S MAY BE DE	EPOSITED IN THE BID B	OX SITUATED AT	(STREET	ADDRESS)				
Menlyn Maine Central Square									
	Comer Aramist Avenue & Corobay Avenue								
Waterkloof Glen Extension 2									
Tender Box is located on ground	floor: Betwee	en ABSA and Woolworths							
BIDDING PROCEDURE ENQU	IRIES MAY E	BE DIRECTED TO		TECHNIC	CAL ENQUIRIE	S MAY B	E DIRE	ECTED TO:	
CONTACT PERSON				CONTAC	T PERSON				
TELEPHONE NUMBER				TELEPH	ONE NUMBER	}			
FACSIMILE NUMBER				FACSIMI	LE NUMBER				
E-MAIL ADDRESS				E-MAIL ADDRESS					
SUPPLIER INFORMATION				•					
NAME OF BIDDER									
POSTAL ADDRESS									
STREET ADDRESS									
TELEPHONE NUMBER		CODE			NUMBER				
CELLPHONE NUMBER									
FACSIMILE NUMBER		CODE			NUMBER				
E-MAIL ADDRESS									
VAT REGISTRATION NUMBER	7								
SUPPLIER COMPLIANCE STA	TUS	TAX COMPLIANCE			CENTRAL				
		SYSTEM PIN:		OR	SUPPLIER				
					DATABASE		MAAA		
B-BBEE STATUS LEVEL VER	RIFICATION	TICK APPLICAB	LE BOX]		STATUS LEV	EL SWO	RN	[TICK APPLIC	ABLE BOX]
CERTIFICATE				AFFIDAV	/IT				



			Yes		
	☐ Yes ☐ No				
			□No		
[A B-BBEE STATUS LEVEL VERIFICA	ATION CERTIFICATE/ SWORN AFFIDA	VIT (FOR EMES & QSEs) MUST BE	SUBMITTED IN ORDER		
TO QUALIFY FOR PREFERENCE POIL	NTS FOR B-BBEE]				
	☐Yes ☐No		☐Yes ☐No		
ARE YOU THE ACCREDITED		ARE YOU A FOREIGN			
REPRESENTATIVE IN SOUTH AFRICA FOR THE GOODS		BASED SUPPLIER FOR THE GOODS /SERVICES	[IF YES, ANSWER PART		
/SERVICES /WORKS OFFERED?	[IF YES ENCLOSE PROOF]	/WORKS OFFERED?	B:3]		
OFF EINED:					
QUESTIONNAIRE TO BIDDING FOREIGN	   Suppliers				
IS THE ENTITY A RESIDENT OF THE REP	UBLIC OF SOUTH AFRICA (RSA)?	☐ YES	NO		
DOES THE ENTITY HAVE A BRANCH IN TI	HE RSA?	☐ YES	I NO		
DOES THE ENTITY HAVE A PERMANENT	ESTABLISHMENT IN THE RSA?	☐ YES [	NO		
DOES THE ENTITY HAVE ANY SOURCE C	OF INCOME IN THE RSA?	☐ YES [	NO		
IS THE ENTITY LIABLE IN THE RSA FOR A	NY FORM OF TAXATION?	☐ YES ☐	NO		
IF THE ANSWER IS "NO" TO ALL OF THE ABOVE, THEN IT IS NOT A REQUIREMENT TO REGISTER FOR A TAX COMPLIANCE STATUS SYSTEM PIN CODE FROM THE SOUTH AFRICAN REVENUE SERVICE (SARS) AND IF NOT REGISTER AS PER 2.3 BELOW.					
CODE FROM THE SOUTH AFRICAN REVE	ENUE SERVICE (SARS) AND IF NOT REGI	STER AS PER 2.3 BELOW.			



#### PART B

### TERMS AND CONDITIONS FOR BIDDING

#### 1. BID SUBMISSION:

- 1.1. BIDS MUST BE DELIVERED BY THE STIPULATED TIME TO THE CORRECT ADDRESS. LATE BIDS WILL NOT BE ACCEPTED FOR CONSIDERATION.
- 1.2. ALL BIDS MUST BE SUBMITTED ON THE OFFICIAL FORMS PROVIDED (NOT TO BE RE-TYPED) OR IN THE MANNER PRESCRIBED IN THE BID DOCUMENT.
- 1.3. THIS BID IS SUBJECT TO THE PREFERENTIAL PROCUREMENT POLICY FRAMEWORK ACT, 2000 AND THE PREFERENTIAL PROCUREMENT REGULATIONS, 2017, THE GENERAL CONDITIONS OF CONTRACT (GCC) AND, IF APPLICABLE, ANY OTHER SPECIAL CONDITIONS OF CONTRACT.
- 1.4. THE SUCCESSFUL BIDDER WILL BE REQUIRED TO SIGN A SERVICE LEVEL AGREEMENT.

#### 2. TAX COMPLIANCE REQUIREMENTS

- 2.1 BIDDER MUST ENSURE COMPLIANCE WITH THEIR TAX OBLIGATIONS.
- 2.2 BIDDER ARE REQUIRED TO SUBMIT THEIR UNIQUE PERSONAL IDENTIFICATION NUMBER (PIN) ISSUED BY SARS TO ENABLE THE ORGAN OF STATE TO VERIFY THE TAXPAYER'S PROFILE AND TAX STATUS.
- 2.3 APPLICATION FOR TAX COMPLIANCE STATUS (TCS) PIN MAY BE MADE VIA E-FILING THROUGH THE SARS WEBSITE WWW.SARS.GOV.ZA.
- 2.4 BIDDER MAY ALSO SUBMIT A PRINTED TCS CERTIFICATE TOGETHER WITH THE BID.
- 2.5 IN BIDS WHERE CONSORTIA / JOINT VENTURES / SUB-CONTRACTORS ARE INVOLVED, EACH PARTY MUST SUBMIT A SEPARATE TCS CERTIFICATE / PIN / CSD NUMBER.
- 2.6 WHERE NO TCS IS AVAILABLE BUT THE BIDDER IS REGISTERED ON THE CENTRAL SUPPLIER DATABASE (CSD), A CSD NUMBER MUST BE PROVIDED.
- 2.7 NO BIDS WILL BE CONSIDERED FROM PERSONS IN THE SERVICE OF THE STATE, COMPANIES WITH DIRECTORS WHO ARE PERSONS IN THE SERVICE OF THE STATE, OR CLOSE CORPORATIONS WITH MEMBERS PERSONS IN THE SERVICE OF THE STATE."

#### NB: FAILURE TO PROVIDE / OR COMPLY WITH ANY OF THE ABOVE PARTICULARS MAY RENDER THE BID INVALID.

SIGNATURE OF BIDDER:	
CAPACITY UNDER WHICH THIS BID IS SIGNED:	
(Proof of authority must be submitted e.g., company resolution)	
DATE:	



#### **18 DECLARATION OF INTEREST**

- Any legal person, including persons employed by the state<sup>1</sup>, or persons having a kinship 1. with persons employed by the state, including a blood relationship, may make an offer or offers in terms of this invitation to bid (includes a price quotation, advertised competitive bid, limited bid or proposal). In view of possible allegations of favouritism, should the resulting bid, or part thereof, be awarded to persons employed by the state, or to persons connected with or related to them, it is required that the bidder or his/her authorised representative declare his/her position in relation to the evaluating/adjudicating authority where
  - the bidder is employed by the state; and/or
  - the legal person on whose behalf the bidding document is signed, has a relationship with persons/a person who are/is involved in the evaluation and or adjudication of the bid(s), or where it is known that such a relationship exists between the person or persons for or on whose behalf the declarant acts and persons who are involved with the evaluation and or adjudication of the bid.

2. In order to give effect to the above, the following question			nnaire must be completed						
	and sul	omitted wi	th the b	id.					
2.1	Full	Name	of	bidder	or	his	or	her	representative
2.2	Identity								Number
2.3	Position	occupi	ed in	the	Company	(dire	ector,	trustee,	shareholder²):
2.4	Compar	ny			Registra	ntion			Number
2.5	Tax				Reference				Number
2.6	VAT				Registratio				Number



2.6.1	The names of all directors / trustees / shareholders / members, their individual identity
	numbers, tax reference numbers and, if applicable, employee / persal numbers must be
	indicated in paragraph 3 below.

- 1 "State" means -
- a) any national or provincial department, national or provincial public entity or constitutional institution within the meaning of the Public Finance Management Act, 1999 (Act No. 1 of 1999);
- b) any municipality or municipal entity;
- c) provincial legislature;
- d) national Assembly or the national Council of provinces; or
- e) Parliament.

<sup>2</sup>"Shareholder" means a person who owns shares in the company and is actively involved in the management of the enterprise or business and exercises control over the enterprise.

	Citerprise.						
2.7	Are you or any person connected with the bidder:	YES /					
2.7.1	If so, furnish the following particulars:						
	Name of person / director / trustee / shareholder/	member:					
	Name of state institution at which you or the person connected to the bidder is	employed:					
	Position occupied in the state institution:						
	Any other particulars:						
2.7.2	If you are presently employed by the state, did you obtain the appropriate	YES/NO					
	authority to undertake remunerative work outside employment in the public						
	sector?						
2.7.2.1	If yes, did you attached proof of such authority to the bid document?	YES/NO					

(Note: Failure to submit proof of such authority, where



	applicable, may result in the disqualification of the bid.	
2.7.2.1	If no, furnish reasons for non-submission of such proof:	
2.8	Did you or your spouse, or any of the company's directors / trustees /	YES / NO
	shareholders / members or their spouses conduct business with the state	
	in the previous twelve months?	
2.8.1	If so, furnish particulars:	
2.9	Do you, or any person connected with the bidder, have any relationship	YES/NO
	(family, friend, other) with a person employed by the state and who may be	
	involved with the evaluation and or adjudication of this bid?	
2.9.1	If so, furnish particulars:	
2.10	Are you, or any person connected with the bidder, aware of any relationship	YES/NO
	(family, friend, other) between any other bidder and any person employed	
	by the state/PIC who may be involved with the evaluation and or	
	adjudication of this bid?	
2.10.1	If so, furnish particulars:	
2.11	Do you or any of the directors / trustees / shareholders / members of the	YES/NO
	company have any interest in any other related companies whether or not	
	they are bidding for this contract?	



If so, furnish particulars:							
Full details of dir	ectors / trustees / members	/ abarahaldara					
ruii detaiis oi dii	ectors / trustees / members	7 snarenoiders.					
Full Name	Identity Number	Personal Tax	State Employee				
		Reference	Number / Persona				
		Number	Number				
	I	I	1				
DECLARATION							
	T. I.E.		UNDERSIGNED				
I,	THE		CIADLICOIONED				



Signature	Date
Position	Name of bidder
COMPANY INFORMAT	ION
Please complete the follo	owing questionnaire:
Company Name:	
Other Trading Names:	
Type of Organization:	(Public Company ('Limited'), Private Company ('(Pty) Ltd'),
Close Corporations ('cc	



5.

6.

7.

Postal Code:	Postal Code:
Contact Details	
Contact Name	
Contact Number	
Cell Number	
Email Address	
Alternative Contact	
Email Address	
Contact Number	
Average no. of employees:	
Average annual turnover:	
Type of Enterprise: (e.g. Generic, Qu	ualifying
small enterprise, Exempted	Micro
Enterprise)	
Industry in which the entity operates	:
Banking Details	
Danking Details	
Darking Details	
Banker:	
-	
Banker:	
Banker: Auditor:	
Banker: Auditor: Year of Establishment:	

<sup>\*</sup>A letter from your bank with a bank stamp or cancelled cheque must be submitted.



8.	Tax	Registration	Details:
----	-----	--------------	----------

Income Tax Reference Number:	
VAT Registration Number:	
PAYE Registration Number:	

### 9. List of Shareholders:

\*ID Documents of the Board of directors/members, owners, shareholders or executive committee must be submitted.

\* CIPC Documents must be attached.

## 10. B-BBEE (Broad-based Black Economic Empowerment) Status Details:

Please tick the relevant box(es):

STATUS	INDICATION
The company has been independently verified	
(assessed / rated / certified)	
Please submit the B-BBEE verification certificate.	
The company is in the process of being verified.	
Please submit a letter from verification agency.	
(i.e. verification to be completed within a maximum of	
2 months)	
	l .



#### 20 DECLARATION

Bidder Name:	 
Signature:	 
Designation:	 -
I declare that:	

- All information provided is true and correct
- The signatory of the bid document is duly authorized
- Documentary proof regarding any bid issue, will, when required be submitted to the satisfaction of the PIC

PIC will upon detecting that:

- The BBBEE status level of contribution has been claimed or obtained on a fraudulent basis;
- Any of the conditions have not been fulfilled act against the bidder.

I understand that:

#### PIC may:

- Disqualify the bidder from the bidding process;
- Recover all costs, losses or damages it has incurred or suffered as a result of the bidder's conduct;
- Cancel the contract and claim any damages which has suffered as a result of having less favorable arrangements due to cancellation;
- Restrict the bidder, its shareholders and directors or only shareholders and directors who acted on fraudulent basis, from obtaining business from any organ or state for a period not exceeding 10 years after audi alteram partem (hear the other side) rule has been applied; and
- Forward the matter for criminal prosecution



Thus signed and accepted on thisst/nd/rd/th day of					
20 at	:				
Who warrants his / her authority hereto					
For and on behalf of:					



### **ANNEXURE A**

### **CONFIDENTIALITY AND NON-DISCLOSURE AGREEMENT**

Between
---------

### PUBLIC INVESTMENT CORPORATION SOC LIMITED

(Registration Number 2005/009094/06)

("PIC")

**AND** 

(Identity Number / Registration Number: \_\_\_\_\_

(Hereinafter referred to as the parties.)



#### Introduction

- The parties wish to record the terms and conditions upon which each shall disclose confidential information to the other, which terms and conditions shall constitute a binding and enforceable agreement between the parties and their agents.
- This agreement shall also bind the parties, notwithstanding the date of signature hereof, in the event that either party shall have disclosed any confidential information to the other party prior to date of signature hereof.
- 3. For the purposes of this agreement the party which discloses confidential information shall be referred to as "the disclosing party" and the party which receives the confidential information shall be referred to as "the receiving party".

#### The Confidential Information

4. "Confidential Information" shall, for the purpose of this agreement include, without limitation, any technical, commercial or scientific information, know-how, trade secrets, processes, machinery, designs, drawings, technical specifications, terms of agreements, details of investment strategies, organisational strategies or structure of either party, products or services offered by either party or any other matter which relates to the business of either party in respect of which information is not readily available in the normal course of business which may come to the knowledge of the other party in whatever form, disclosed to or assessed by either party during the course of his relationship with the other party.



#### Disclosure of confidential information

- The disclosing party shall only disclose the confidential information to the receiving party to the extent deemed necessary or desirable by the disclosing party in its discretion.
- 6. The receiving party acknowledges that the confidential information is a valuable, special and unique proprietary asset to the disclosing party.
- 7. The receiving party agrees that it will not, during or after the course of their relationship and/or the term of this agreement as described in Clause 17, disclose the information to any third party for any reason or purpose whatsoever without the prior written consent of the disclosing party, save in accordance with the provisions of this agreement. In this agreement "third party" means any party other than the parties.
- 8. Notwithstanding anything to the contrary contained in this agreement the parties agree that the confidential information may be disclosed by the receiving party to other related parties on a need-to-know basis; provided that that party takes whatever steps are necessary to procure that such other related parties agree to abide by the terms of this agreement to prevent the unauthorised disclosure of the confidential information to third parties. For purposes of this clause, the receiving party's other related parties and employees, directors or managers shall be deemed to be acting, in the event of a breach, as that party's duly authorised agents.
- 9. The receiving party agrees:



9.1	not to utilise, exploit or in any other manner whatsoever use the confidential information disclosed
	pursuant to the provisions of this agreement for any purpose whatsoever without the prior written
	consent of the disclosing party;

9.2	that the unauthorized disclosure of the confidential information to a third party may cause
	irreparable loss, harm and damage to the disclosing party. Accordingly, the receiving
	party indemnifies and holds the disclosing party harmless against any loss, claim,
	harm or damage, of whatever nature, suffered or sustained by the disclosing party
	pursuant to a breach by the receiving party of the provisions of this agreement.

### **Title**

- 10. All confidential information disclosed by the disclosing party to the receiving party is acknowledged by the receiving party:
- 10.1 to be proprietary to the disclosing party; and
- 10.2 not to confer any rights to the receiving party of whatever nature in the confidential information.

### Restrictions on disclosure and use of the confidential information

11. The receiving party undertakes not to use the confidential information for any purpose other than:



- 11.1 that for which it is disclosed; and
- 11.2 in accordance with the provisions of this agreement.

### Standard of care

12. The receiving party agrees that it shall protect the confidential information disclosed pursuant to the provisions of this agreement using the same standard of care that the receiving party applies to safeguard its own proprietary, secret or confidential information and that the information shall be stored and handled in such a way as to prevent any unauthorised disclosure thereof.

### Return of material containing or pertaining to the confidential information

- 13. The disclosing party may, at any time, request the receiving party to return any material containing, pertaining to or relating to confidential information disclosed pursuant to the terms of this agreement and may, in addition request the receiving party to furnish a written statement to the effect that, upon such return, the receiving party has not retained in its possession, or under its control, either directly or indirectly, any such material.
- 14. As an alternative to the return of the material contemplated in clause 13 above, the receiving party shall, at the instance of the disclosing party, destroy such material and furnish the disclosing party with a written statement to the effect that all such material has been destroyed. Notwithstanding the aforesaid, the receiving party will be entitled to retain such documents as they are reasonably required to retain in order to fulfil their professional obligation with regard to document retention, imposed on them by the professional body of which they are a member.



15. The receiving party shall comply with a request in terms of this clause, within 7 (seven) days of receipt of such a request.

#### **Excluded confidential information**

- 16. The obligations of the receiving party pursuant to the provisions of this agreement shall not apply to any confidential information that:
- 16.1 is known to, or in the possession of the receiving party prior to disclosure thereof by the disclosing party;
- 16.2 is or becomes publicly known, otherwise than as a result of a breach of this agreement by the receiving party;
- 16.3 is developed independently of the disclosing party by the receiving party in circumstances that do not amount to a breach of the provisions of this agreement;
- 16.4 is disclosed by the receiving party to satisfy an order of a court of competent jurisdiction or to comply with the provisions of any law or regulation in force from time to time; provided that in these circumstances, the receiving party shall advise the disclosing party to take whatever steps it deems necessary to protect its interests in this regard and provided further that the receiving party will disclose only that portion of the information which it is legally required to disclose and the receiving party will use its reasonable endeavours to protect the confidentiality of such information to the greatest extent possible in the circumstances;



16.5 is disclosed to a third party pursuant to the prior written authorisation of the disclosing party;

16.6 is received from a third party in circumstances that do not result in a breach of the provisions of this agreement.

#### **Term**

17. Subject to clause 2 this agreement shall commence upon the date of signature of the last signing party hereto ("the effective date") and shall endure for a period of 12 (twelve) months ("the term") thereafter, or for a period of one year from the date of the last disclosure of confidential information to the receiving party, whichever is the longer period, whether or not the parties continue to have any relationship for that period of time. In the event that the parties extend the term by mutual and written agreement, then the provisions hereof shall endure for a further minimum period of 12 (twelve) months mutatis mutandis.

#### No Solicit

18. Both parties agree that they will not solicit, interfere with, or entice or endeavour to solicit, interfere with or entice away from the other party, any employee or consultant of the other party, or of either parties consultant(s) or sub-contractor, for the duration of this agreement.

### **Additional Action**



19. Each party to this agreement shall execute and deliver such other documents and do such other acts and things as may be necessary or desirable to give effect to the terms and provisions of this agreement.

#### **Breach**

20. In the event that the receiving party should breach the provisions of this agreement and fail to remedy such breach within 7 (seven) days from date of a written notice to do so, then the disclosing party shall be entitled to invoke all remedies available to it in law including the institution of urgent interim proceedings and/or an action for damages.

### **Amendments**

21. No amendment, interpretation or waiver of any of the provisions of this agreement shall be effective unless reduced in writing and signed by both parties.

### **Enforcement**

22. The failure by the disclosing party to enforce or to require the performance at any time of any of the provisions of this agreement shall not be construed to be a waiver of such provision, and shall not affect either the validity of this agreement or any part hereof or the right of the disclosing party to enforce the provisions of this agreement.

#### **Headings**



23. The headings of the clauses of this agreement are used for convenience only and shall not affect the meaning or construction of the contents of this agreement.

### **Representations & Warranties**

24. Each party represents that it has authority to enter into this agreement and to do all things necessary to procure the fulfilment of its obligations in terms of this agreement.

#### **Entire agreement**

25. This agreement contains the entire agreement of the parties with respect to the subject matter of this agreement and supersedes all prior agreements between the parties, whether written or oral, with respect to the subject matter of this agreement.

#### **Governing law**

26. This agreement and the relationship of the parties in connection with the subject matter of this agreement and each other shall be governed and determined in accordance with the laws of the Republic of South Africa.



### **Submission**

27.	The parties hereby submit to the non-exclusive jurisdiction of the Northern - Gauteng High Court.
	Domicile (Physical Address)
28.	Any written notice in connection with this agreement may be addressed:
29.1	in the case of PIC to
	MENLYN MAINE CENTRAL SQUARE
	CORNER ARAMIST AVENUE &COROBAY AVENUE
	WATERKLOOF GLEN EXTENSION 2
	0181
	and shall be marked for the attention of;
29.2	in the case of to



PUBLIC CORPORA	INVESTME	NT							
Est. 1911									
	_								
	_								
	_								
	aı	nd shall be	marked fo	or the atter	ntion of			······································	
30.	A party ma	ay change t	that party's	s address,	by prior notice	e in writing	to the oth	ner party.	
31.	If any notic	e is to be s	ent by ma	ail, it shall b	e sent by prep	oaid registe	ered mail	and shall then be	deemed
	until and u	nless the c	ontrary is	proved, to	have been re	ceived 10	(ten) days	s after the date of	posting.
32.	If any notic	ce is sent b	v telefax. i	it will be de	emed. until ar	nd unless t	he contra	ry is proved, to ha	ve been
	received	on	the	date	recorded	on	the	transmission	slip.
									·
33.	-		red by har	nd, it will be	e deemed to h	ave been	received o	on proof of the	date
	of delivery								



### **Severability**

34. In the event of any one or more of the provisions of this agreement being held for any reason to be invalid, illegal or unenforceable in any respect, such invalidity, illegality or unenforceability shall not affect any other provision of this agreement, and this agreement shall be construed as if such invalid, illegal or unenforceable provision was not a part of this agreement, and the agreement shall be carried out as nearly as possible in accordance with its original terms and intent.

Signed at	on this the	day of	2018
Witness signature.			Signature
			Duly authorised representative of
			Public Investment Corporation SOC Limited
Print na	ame.		Print Name.



Date.		Date.				
Signed at	on this the	day of	2018			
Witness signature.		Duly authorised representative of				
Print name.		Print N	lame.			
Date		Date				



#### **ANNEXURE B**

### Contracting terms and conditions

 Bidder are advised that a valid contract will only come into existence between the PIC and the successful bidder after conclusion of successful negotiations and signature of the Contract by both parties' respective delegated authorities.

Key contractual principles that successful Bidder must note for the final contract are as follows:

### Duration

Contracts will be for a fixed period. There will be no auto-renewals renewals.

#### Limitation of Liability

The limitation of liability is subject to negotiation and will be informed by the contract value and risk associated with the contract.

#### Ownership of Data

The PIC shall retain ownership of the Data and all Intellectual Property Rights in and to all the Data.

### Termination of Convenience

PIC requires a clause addressing termination of convenience

#### **Governing Law**

The PIC preferred Governing Law of the Contract between the parties is the law of the Republic of South Africa. In the event that the parties cannot agree on South African law, the PIC will accept the law of England.

### Warranty

The Successful Bidder warrants that it:



- is authorised to enter into an Agreement and able to perform each of its duties in terms of the Agreement;
- is suitably qualified to provide the Services;
- is registered with the relevant industry body and its employees have the required certification and licenses; and
- has public liability insurance cover commensurate with the risks to which it is exposed for the Term of the Agreement. Documentary proof of such insurance cover is to be provided to on or before the Date of Signature.

The Bidder shall provide the Services:

- with due care and skill;
- · in accordance with the terms and conditions of this Agreement; and
- in compliance with all applicable laws and regulations.

The Bidder further warrants and guarantees that:

- the Services shall be rendered and executed in a professional manner in accordance with the standards agreed between the Parties and expected in the relevant industry; and
- the personnel tasked with rendering the Services have completed the requisite formal training and have the expertise to execute their functions properly, in particular regarding but not limited to:
- the execution of their Services, having regard for the legal aspects thereof;

### **Data Storage**

The Successful Bidder must disclose where the data is stored. PIC requires data to be stored in the Republic of South Africa or an EU jurisdiction.

### Exit Management



If this Agreement is terminated in whole or in part for any reason whatsoever the provisions of the exit management plan agreed (if any) between the Parties shall come into effect and in any event, including where no agreed exit management plan exists, the Supplier shall co-operate fully with the PIC to ensure an orderly migration of the Services to the PIC or, at the PIC's request, a new supplier (an **Orderly Migration**). Without limiting the aforegoing, the PIC shall be entitled to require the Supplier to continue to provide the Services for up to **[6 (six)]** months after the effective date of the termination of this Agreement on the same payment terms if, in the opinion of the PIC, such continuation is required in order to allow for an Orderly Migration. Co-operation by the Supplier shall include (without limitation), at the PIC's election, the provision by the Supplier of such personnel, equipment, resources, software, documentation, training and consultancy as may reasonably be required to enable an Orderly Migration and the return of the PIC's data in the manner, timeframes and a form and format specified by the PIC.