



BID NO: PICPROP015/10/2019: PRE-QUALIFICATION FOR THE PRINCIPAL BUILDING CONTRACTOR FOR THE PROPOSED REDEVELOPMENT OF GA-RANKUWA CITY SHOPPING CENTRE.

GARANKUWA CITY , GA-RANKUWA UNIT 5, CORNER LUCAS MANGOPE AND MOLEFE MAKINTA HIGHWAY.

The Public Investment Corporation (PIC) acting on behalf of the Government Employees Pension Fund hereby extends an invitation to Principal Building contractors with a CIDB Level Grading 9GB and proven experience in the re-development and refurbishment of the existing shopping centre to qualify for the development.

Bidders are to meet the following minimum requirements to qualify for supplier database approval:

- Bidder must be at least 51% Black Owned
- Bidder must have minimum B-BBEE Level 1 up to 4
- Bidders must submit a Generic Construction SANAS Certificate and failure to submit will lead to automatic disqualification.
- SARS Pin submitted.

The PIC is open to consider bidders that form or already have an existing Joint Venture/Consortium agreement in place to achieve a Broad-Based Black Economic Empowerment Status Level. For Joint Venture/Consortium the following additional information will be required:

- A formal signed JV Agreement, indicating the leading company as well as the other company's role and responsibilities.
- Ownership and Executive Management information
- Skills transfer plan between the parties must be submitted.
- Consolidated generic Construction SANAS B-BBEE Certificate.

CLOSING DATE FOR SUBMISSIONS OF TENDERS: Monday, 2nd December 2019, at exactly 11h00.

LATE SUBMISSIONS OR SUBMISSIONS HANDED IN AT ANY OTHER OFFICE THAN IS LISTED BELOW, WILL NOT BE ACCEPTED.

The completed tender document must be submitted in a sealed envelope in the Tender Box at the following address:

Public Investment Corporation
No 1 Central Square
Menlyn Maine
Corner Aramist Avenue & Corobay Avenue
Waterkloof Glen Extension 2,
0181

Tender documentation will be available for downloading from **Monday , 4th November 2019** at the following website address: **www.pic.org.za**

COMPULSORY TENDER BRIEFING SESSION

A tender briefing session will be held on **Friday 8th November at 12:00** on site at ga-rankuwa city. All bidders to gather at centre management office.

Note:

- Bidders are to familiarize themselves with the coordinates and be on time, doors will be closed strictly at 12:01.
- An attendance register will be signed during the tender briefing session;
- Respondents need to ensure that they are in possession of a full set of bid documents when attending the briefing session; and
- Respondents are requested to ensure that the person who would be authorised to complete the bid documents attend the briefing session.

ENQUIRIES TO BE SUBMITTED TO THE TENDER MANAGER: enquiries3@pic.gov.za



Contractor Pre-Qualification
for the
Ga-Rankuwa City project
for
Public Investment Corporation (PIC)

6 November 2019



Committed to serving our clients

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PART A

1 COVER LETTER

Date: 4th November 2019

Dear Sir/Madam,

Public Investment Corporation would like to invite you to pre-qualify for the proposed Ga-Rankuwa City Project in Ga-Rankuwa, Pretoria. The project consists of an extension of approximately 22,000sqm and a refurbishment of the existing 37,000sqm. At completion the redevelopment of Ga-Rankuwa City will yield 54 723sqm GBA.

Potential contractors are required to undergo a pre-qualification process that is intended to provide PIC with adequate information in order to shortlist potential contractors to tender for the works. After this pre-qualification process a full Tender Document will be issued to the shortlisted companies.

As such, please find attached the Pre-Qualification Questionnaire (PQQ) for completion and return in accordance with the instructions within the document, no later than 2 December 2019 at 11h00.

The process involves the evaluation of the following:

- General Company Information and Organisation Governance
- Financial Information
- Experience and Capability
- Targeted Procurement of Local Enterprise and Local Labour
- Proposed Team, CVs and Qualifications
- B-BBEE

A document checklist has been provided below with all the requirements to be included along with your PQQ response. Please ensure that you pay close attention to this list and provide all required documents, as failure to do so may disqualify you from the process.

Checklist:

1. Pre-Qualification Questionnaire (PQQ)
2. Company Registration Certificate - Section 2.2 (Appendix A)
3. Company Profile (Brochures, etc.) - Section 2.10 (Appendix B)
4. Joint Venture Agreement (if applicable) - Section 2.15 (Appendix C)
5. Quality Management Policy / ISO Accreditation (and certificate where applicable) - Section 2.16 (Appendix D)
6. Health, Safety and Environment Policy - Section 2.17 (Appendix E)
7. Sustainability Policy - Section 2.17 (Appendix F)
8. Latest VAT Certificate - Section 3.2 (Appendix G)
9. Company or Group Structure Chart - Section 3.4 (Appendix H)
10. Audited Financial Records (last 3 years) - Section 3.6 (Appendix I)
11. Current Tax Clearance Certificate - Section 3.8 (Appendix J)
12. CSD registration report - Section 3.9 (Appendix K)

13. CIDB registration report or certificate - Section 3.10 (Appendix L)
14. Applicable insurances and Workmen's Compensation Certificate - Section 3.12 (Appendix M)
15. Experience and Capability - Section 4.2 (Appendix N)
16. Proposed team structure, CV's and Qualifications of proposed team members - Section 4.3 (Appendix O)
17. Preliminary Construction Programme - Section 4.6 (Appendix P)
18. Site Establishment Methodology - Section 4.7 (Appendix Q)
19. Works Execution Methodology - Section 4.8 (Appendix R)
20. South African National Accreditation System (SANAS) approved Generic construction B-BBEE Certificate or Exempted Micro Enterprises (EME) Certificate - Section 5.3 (Appendix S)
21. Targeted Procurement (Local Content) Methodology Section 6.1 (Appendix T)

Please complete and respond to the questions as this will assist us in evaluating the information.

Should you have any queries or require any clarifications, please email these to the following address;
enquiries3@pic.gov.za

We look forward to receiving your pre-qualification responses.

Kind regards,

Public Investment Corporation

Procurement

2 INTRODUCTION TO PIC

Please refer to the following web address for a full introduction to PIC.

www.pic.gov.za

PART B

3 PRE-QUALIFICATION INFORMATION AND INSTRUCTIONS

The purpose of the pre-qualification process is to invite you to pre-qualify for a proposed Ga-Rankuwa City project in Ga-Rankuwa, Pretoria. The project consists of an extension of approximately 22,000sqm and a refurbishment of the existing 37,000sqm. At completion the redevelopment of Ga-Rankuwa City will yield 54,723sqm Gross Building Area (GBA).

Potential contractors are required to undergo a pre-qualification process that is designed to provide PIC with information to assist in the selection of potential contractors to tender for the works. The pre-qualification questionnaire (PQQ) responses will be evaluated in accordance with PIC's governance procedures. PIC intends that those who have adequately demonstrated that they have sufficient financial, economic, technical capacity, experience and ability to execute the project, be included in the tender process. The information requested will assist PIC in assessing each Contractor's capabilities and the more accurate the answers the better PIC will be able to match the Contractor's capabilities and PIC's needs to deliver this project.

The project will be executed in Phases while the shopping centre remains in operation, the anticipated start date for Phase 1 is February 2020 and Practical Completion for Phase 3 anticipated to be December 2021.

To assist PIC in evaluating the extent the submittals meet the pre-qualification requirements, all are required to duly complete the PQQ to ensure equitable consideration of all Questionnaires.

Responses to the PQQ will be used to inform decisions thus by responding fully to this questionnaire the Contractor warrants that:

- Their responses to the questionnaire are true and accurate.
- If requested by PIC, the Contractor will provide further evidence and / or examples to support the responses given.
- They will advise PIC on any material changes that occur during the vetting process or thereafter.
- Where evidence is required to be submitted with a response, Contractor's must ensure the same question reference is noted at the header of the document.
- All information submitted will be considered confidential and will be treated accordingly.
- Completion of this questionnaire does not guarantee that PIC will shortlist a Contractor for the tender stage.

We kindly request that you complete the PQQ provided, in addition attach all relevant supporting documents in the specific sections (See Appendices A-N). Each page is to have a company stamp and the account manager's initials; if you do not have a company stamp all pages are to be signed in full.

Also provide the responses as follows:

- 1 x Original and 1 x Copy (bound/filed in A4, Part B – each page to be stamped with official company stamp and initialled by an accountable Director) to be delivered at the PIC; the address is provided below;
- 1 x soft copy in USB (not a CD).
- The document must be fully index with a cover letter
- All returnables to be clearly separated according to the marked appendices

Applicants are advised that they may be required to attend presentation, clarification and/or submit further information as and when requested.

Non-Compulsory Briefing Session

A non-compulsory briefing session will be held on Friday, 8 November 2019 at Ga-Rankuwa City at 12h00 (Bidders are to familiarize themselves with the location coordinates and/or address and advised be on time)

Bidders will be required to sign the attendance register on site. Bidders will not be allowed to sign for other contractors who did not attend the briefing.

Submission

Submissions are due on **Monday, 2 December 2019 at 11h00.**

Each submission is to be marked **“Ga-Rankuwa City - CONTRACTOR’S RESPONSE TO PQQ”**

Submission Address: **Public Investment Corporation (SOC)**
Menlyn Maine Central Square
Corner Aramist Avenue and Corobay Avenue,
Waterkloof Glen Extension 2
Pretoria, South Africa
0181

Note that the soft copy is **IN ADDITION** to the hard copy and as such both hard and soft copies are to be provided.

Scope of works

The scope of works entails sections of new build, extension and refurbishment. Considering that all construction activity will take place in a live public environment, key consideration is taken regarding restricted areas, circulation routes, access points and construction laydown areas. As such, the established programme for this contract employs a phased approach to the works with the possibility of overlapping and concurrent work. Temporary relocation of tenants and restricted trading time will be considered while the primary objective remains the successful delivery of the project. The anticipated scope of works includes but is not limited to the specified activities below.

➤ **Phase 1**

- Construction of Shoprite anchor box
- Construction of South line shops
- Construction of New food court
- Construction of 2 x Drive-Thru shops
- Construction of New Taxi Rank structures

➤ **Phase 2**

- Relocate Shoprite to the newly completed space in Phase 1
- Alterations to Existing shops
- Tenant Fit for the newly constructed shops
- External Works

➤ **Phase 3**

- Refurbishment of the remainder of the centre.
- Relocate remainder of the tenants into the relevant line shops.
- Tenant Fit-Outs.
- Finalisation of External Works.



Property Location

Address : Ga-Rankuwa City, GA Rankuwa Unit 5, ERF 10203, ERF 9114

: North of Pretoria, Gauteng Province



All bidders are required to familiarize themselves with the site and its surrounding. Bidders shall satisfy themselves with regards to the form, nature of the site, the quantities and nature of the work and any material necessary for the completion of the works. Bidders shall ensure a means of access to the site, the accommodation he may require and in general all bidders must acquaint himself/herself with any limitations or restrictions which may be imposed by local or other Authorities in regard access to site, or transport of materials to and from site and allow for any additional costs involved thereby.

Key Milestones and Estimated Dates

Section	Key Milestones	Estimated Start Date	Estimated Completion Date	Notes
1.1	Phase 1 – Sectional Handover of Shoprite Platform from Civil Contractor	17 April 2020		Platform by Civil Contractor. Only final layer works by Building Contractor.
1.2	Phase 1 – Sectional Handover of remaining Phase 1 building extension platforms	29 May 2019		Platform by Civil Contractor. Only final layer works by Building Contractor.
1.2	Phase 1	Upon Site Establishment	7 December 2020	To be ready for December 2020 trading.

2.1	Phase 2	Upon Completion of Phase 1	29 October 2021	To remain operational during construction of Phase 1. To be ready for December 2021 trading.
3	Phase 3	Can commence at any time subject to keeping majority of shops located in Phase 3 area operational	6 December 2021	Sectional works can be undertaken during Phases 1 and 2, subject to approval from client and tenants.

Document Control

All document control and information management for the project is being done using BIM360 software. The tenderer to take note that they will be assigned BIM360 user licenses for the project and that basic training will be provided. The assigned user/s will be expected to swiftly master the software and operate it effectively during the project period. It should be noted that basic training and support will be made available to the successful contractor, however all related travel costs and additional advanced training will be for the tenderers cost.

4 GENERAL COMPANY INFORMATION AND ORGANISATION GOVERNANCE

This section aims to obtain your Company's general information to ensure we have the correct company information with regards to contact details and will ensure we have an understanding of your core business. Please complete this section in full and provide us with the necessary supporting documentation and certificates required.

Your Company profile will allow us to get a general idea of the Company's products and/or services, your target market and your values and corporate culture which will enable us to ascertain whether these aligned with PIC's values.

2.1	Registered Company Name / Trading as:	
2.2	Company Registration Certificate:	Include as Appendix A
2.3	Address of Registered Office:	
2.4	Name of person dealing with this questionnaire:	
2.5	Position within Company:	
2.6.1	Telephone:	
2.6.2	Mobile:	

GENERAL COMPANY INFORMATION AND ORGANISATION GOVERNANCE (Continued)

2.7	Email address:			
2.8	Company website:			
2.9	Not used			
2.10	Main Activities / Discipline of Company (Provide Company Profile)	Include as Appendix B		
2.11	State Additional Range of Products / Services Your Company Offers?			
2.12	In which of the following Provinces do you provide your services?		Regional Office:	Service:
		Eastern Cape	<input type="checkbox"/>	<input type="checkbox"/>
		Free State	<input type="checkbox"/>	<input type="checkbox"/>
		Gauteng	<input type="checkbox"/>	<input type="checkbox"/>
		Kwa-Zulu Natal	<input type="checkbox"/>	<input type="checkbox"/>
		Limpopo	<input type="checkbox"/>	<input type="checkbox"/>
		Mpumalanga	<input type="checkbox"/>	<input type="checkbox"/>
		Northern Cape	<input type="checkbox"/>	<input type="checkbox"/>
		North-West	<input type="checkbox"/>	<input type="checkbox"/>
		Western Cape	<input type="checkbox"/>	<input type="checkbox"/>

GENERAL COMPANY INFORMATION AND ORGANISATION GOVERNANCE (Continued)

COMPANY STRUCTURE		
2.1	List any Affiliates or former Affiliates that any of the Directors have a vested interest in. Please include the following information: relationship of the Affiliate to the Company, principal address of the Affiliate, type of business engaged in, name of the Principals of the Affiliate.	
2.1	List the names, addresses and type of business or organisations for which any of the Principals of the Company are Principals.	
2.1	Joint Venture Agreement (if applicable): The contractor to provide a draft Joint Venture Agreement including proposed personnel CV's and Org Chat.	Include as Appendix C
MANAGEMENT SYSTEMS		
2.1	Quality Assurance – If applicable, please provide a copy of Company quality certification/statement accredited to ISO 9000, ISO 9001, ISO 9002 or other relevant accreditation.	Include as Appendix D
2.1	Health, Safety and the Environment – Provide your Company's Health, Safety and the Environmental Sustainability policy. Please provide Health, Safety and Environmental Plan	Include as Appendix E & F

5 FINANCIAL INFORMATION

This section requires that Your Company provide us with financial information to enable us to ascertain your financial performance, condition and capability to undertake works of the scale and nature we aim to deliver and also through forecasting enable us to understand your future capability and performance.

Please fill in the table below and attach to it the last 3 years audited accounts for the Company, the copy documents from Insurance Brokers, Tax Certificate and a Bank Confirmation Letter as listed on the Document Checklist.

3.1	Who is the Director responsible for financial matters?			
3.2	Provide a VAT Registration Certificate and VAT number in box provided.		VAT number:	Include as Appendix G
3.3	Turnover	2016	(currency)	(value)
		2017		
		2018		
	Net Profit Before Tax	2016		
		2017		
		2018		
	Pipeline Forecast	2019/2020		
3.4	Are you a member of a group of companies? If so, who is the Parent Company? Provide a Group structure chart.		Include as Appendix H	
3.5	Will the Group or Parent Company provide a Parent Company Guarantee?		Yes <input type="checkbox"/> No <input type="checkbox"/>	
3.6	Provide your audited financial records for the last 3 years.		Include as Appendix I	
3.7	Indicate whether your Company has been or is the subject of a bankruptcy or insolvency proceeding or a subject to assignment for the benefits of creditors.		Yes <input type="checkbox"/> No <input type="checkbox"/>	
3.8	Please provide Company tax clearance certificate.		Include as Appendix J	
3.9	Please provide CSD registration report		Include as Appendix K	
3.10	Please provide CIDB registration report or certificate (Min Grade 9 GB)		Include as Appendix L	
3.11	Please state, if any, historical or pending judgements against you.			
3.12	Please provide a copy of the following, if applicable, including details of the cover.			
	Workmen's Compensation Certificate		Include as Appendix M	

6 EXPERIENCE AND CAPABILITY

This section requires that your Company provides the most recent and relevant project experience to highlight your Company's competence, capacity and capabilities through its personnel and sub-contractors or consultants. This will allow us to determine whether your Company is suited to be a delivery partner. Please complete this section and provide the required supporting documents.

4.1	Have you worked with PIC before on previous projects? If so, please provide contact and list of projects completed.	
4.2	<p>Provide evidence of your Company's capability of carrying out works or services, by way of reference to completed or live projects not older than 5 years and R300 million above, demonstrating the skills, efficiency, experience and reliability of your organisation. Specific reference to commercial projects.</p> <p>Provide the information against the items below:</p> <ul style="list-style-type: none"> · Client · Project location · Project value · Size (m²) · Project duration · Contract type · Procurement route 	<p>Include as Appendix N</p>

EXPERIENCE AND CAPABILITY (Continued)

4.	<p>Please provide your proposed team or joint venture structure and CV's of the following project key personnel:</p> <ul style="list-style-type: none"> · Project Director · Contracts Manager · Site Agent/Manager · General Foreman · Site Quantity Surveyor · Health and Safety Officer <p>The tenderer is expected to demonstrate transformation on the resources allocated to the above key personnel.</p>	<p>Include as Appendix O</p>			
4.	State three (5) references available with contact details:				
Reference					
Name:		Company:		Contact details:	
Reference					
Name:		Company:		Contact details:	
Reference					
Name:		Company:		Contact details:	
Reference					
Name:		Company:		Contact details:	
Reference					
Name:		Company:		Contact details:	
The Contractor will be required to have knowledge of working with Autodesk BIM 360 Document Management Software.					
Will the contractor commit to send his project resources for BIM 360 Document Management Training?			Yes <input type="checkbox"/> No <input type="checkbox"/>		
Provide a Preliminary Construction Programme:			Include as Appendix P		
Provide a Site Establishment Methodology:			Include as Appendix Q		
Provide Works Execution Methodology:			Include as Appendix R		

7 HUMAN RESOURCES AND B-BBEE

5.1	Number of directly employed employees:	PAYE (Direct):					
		Contract:					
		Temporary:					
		Total:					
5.2	% turnover spent on training:						
	Please state staff development initiatives:						
5.3	Please provide your company's B-BBEE / SME certificate	Include as Appendix S					
5.4	Is the Company an Empowering supplier?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>		
	Is the Company an EME / QSE / Generic?	EME	<input type="checkbox"/>	QSE	<input type="checkbox"/>	Generic	<input type="checkbox"/>
	Is the Company >51% Black-owned?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>		
	Is the Company >30% Black Women-owned?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>		
	What is your B-BBEE Management Control %?						
	What is your B-BBEE Score/Level?						
	Certification Expiry Date						

8 COMMUNITY DEVELOPMENT AND MANAGEMENT

8.1	The Contractor to demonstrate how they will manage the Development and Management of the Local Community as stipulated on Annexure A	Include as Appendix T
	The Contractor to demonstrate the understanding of Community liaison and requirements.	
	<p>The tenderer will be required to reserve a minimum of 30% of the tender sum exclusive of value added tax for the work to be executed by Local Enterprises and Labour.</p> <p>The contractor will be required to make use of local labour. It is a requirement by the employer that all unskilled labour be recruited from the local areas of the vicinity of the works.</p> <p>The contractor will demonstrate his effort to fulfil compliance with this requirement by providing a list of trades that will be subcontracted as part of the local participation under "Appendix U".</p> <p>Please note local enterprises should have a Broad-Based Black Economic Empowerment (B-BBEE) Level 1-4. Preferably, the local enterprise should be a minimum of 51% Black Owned and Controlled or 35% Black Woman Owned and Controlled.</p> <p>The tendered will be required to provide monthly reports for spent against the 30% Local participation.</p>	

9 EVALUATION CRITERIA

- a. Phase I: Compliance with the minimum and administrative requirements
- b. Phase II: Functionality (Only companies who achieved the minimum qualifying 70% score will be evaluated in terms of the third phase).
- c. Phase III: Evaluation in terms of B-BBEE

(B-BBEE status level of contribution) preference point system will be utilised

10 MINIMUM AND ADMINISTRATIVE REQUIREMENTS

10.1 Minimum Criteria

The following minimum criteria is to be met, if not automatic disqualification applies:

- Bidder must have 51% Black Ownership.
- Bidder must have BBBEE Level 1-4.
- Bidders to submit valid CIDB grading minimum of level 9 GB
- A valid copy of Generic Construction B-BBEE certificate from a SANAS accredited verification agency.
- Bidder to provide a SARS PIN in order for PIC to verify Tax Compliance.
- A formal signed Joint Venture agreement indicating the leading Company as well as the other company roles and responsibilities in case of Joint Venture
- A consolidated BEE certificate in case of joint Venture
- Signed declaration of interest
- Two year audited financial statement

The following documents must be included in the proposal:

- A joint venture formal signed agreement indicating the leading company as well as the other company roles and responsibilities – where applicable
- Bidders are encouraged to register on the National Treasury's Central Supplier Database
- Organigram and CVs of all personnel who will be working on the project
- Name, contact numbers and one or more (up to three) reference letters from clients for commercial property investment sales consultancy and / or brokering services undertaken in the past 36 months

10.2 Joint Ventures/ Consortiums (where applicable)

- Preference will be given to bidders who form or already have existing Joint Venture/Consortium agreements in place. The following information and documentation must be submitted:
- Joint Ventures will score as the Joint Venture throughout the tender as bids cannot be split between the Joint Venture and individual bids.
- A consolidated BEE certificate in case of joint venture.
- All information stipulated under minimum and administrative requirements in the bid must be submitted by all parties involved in the Joint Ventures/Consortiums, including ownership and executive management information.
- A percentage breakdown of the work allocation between the parties must be clearly indicated.
- A formal signed agreement indicating the leading company as well as the other company roles and responsibilities must be submitted.
- A skills transfer plan between the parties must be submitted.

(The PIC Acting on behalf of the Government Pension Funds (GPF) reserves the right to disqualify any submissions should they be incomplete or inadequate.)

10.3 System to be followed for the evaluation of this Pre-Qualification.

Evaluation Criteria

Selection of the proposals shall be based on the following pass/fail criteria for compliance and standing of the company. Proposals which do not comply with the requirements or fail to meet the administrative requirements will be disqualified:

- a. First Phase: Compliance with Administrative Requirements;
- b. Second Phase: Technical Competency Evaluation.
- c. Third Phase: B-BBEE

Bidders must achieve a minimum of 70% for the technical evaluation in order to be considered for the next phase.

11 FUNCTIONALITY

Criteria	Requirements from service providers	Weighting
1. Company Experience	Track record demonstrating the successfully execution (initiation to completion) of Three (3) commercial projects with a minimum value of R300m including Three (3) relevant contactable references for each within the past Five (5) years.	20
2. Technical & Project Management Team	The organogram of the proposed project team should comprise of the below key personnel including their CV's and qualifications. <ul style="list-style-type: none"> ➤ Project Director ➤ Contracts Manager ➤ Site Agent ➤ Quantity Surveyor ➤ Health and Safety Officer ➤ General Foremen 	20
3. Methodology	Relevant methodology to this development detailing how the contractor plans to manage the construction works in a live environment (operational shopping centre). The methodology will be aligned to a detailed works programme indicating the sequencing and integration of the Three (3) project phases. A clear approach will include but not limited to the following: <ul style="list-style-type: none"> ➤ Protection of the public ➤ Protection of surrounding properties (buildings, vehicles etc.) ➤ Management of vehicle and pedestrian movement during construction ➤ Risk Management (Identification, Assessment and Mitigation) 	25
4. Programme of works	The Contractor must demonstrate superior knowledge of project sequencing and linkages i.e. development of: <ul style="list-style-type: none"> ➤ Detailed Programme of Works ➤ Timeline of deliverables and milestones ➤ Programming tools (Gantt Chart, MS Projects, CCS, or similar software) ➤ Critical path activities ➤ A clear understanding of the Scope of Work per section ➤ A clear completion date of each stage of the trade bills and section of the works 	20
5. Local Participation	The Contractor must prepare a Local Participation Methodology, which should demonstrate the implementation of the 30% construction value on targeted local procurement spend as required. The methodology will include a tabulated trade/supplier list and allocated spend. As a minimum, the targeted procurement should prioritise the usage of local subcontractors; suppliers; labourers; equipment, etc.	15
Total		100
Minimum Threshold		70

Note:

The Tenderer is required to score points on each category above. Failure to submit any section/deliverable as indicated above will lead to automatic disqualification.

B-BBEE Level

Preference Procurement points system (B-BBEE status level of contribution) where the services required total more than R1million.

Broad Based Black Economic Empowerment Status Level Certificates

Bidders with annual total revenue of R10 million or less qualify as Exempted Micro Enterprises (EMEs) in terms of the Broad Based Black Economic Empowerment Act, and must submit a certificate issued by a registered auditor, accounting officer (as contemplated in section (60 (4) of the Close Corporation Act, 1984 or an accredited verification agency.

Bidders other than the Exempted Micro-Enterprises (EMEs) must submit their original and valid B-BBEE status level verification certificate or a certified copy thereof issued by a SANAS accredited agency, substantiating their B-BBEE rating.

Points will also be awarded based to a bidder for attaining their B-BBEE status level of contributor in accordance with the table below:

B-BBEE Status Level of contributor	Number of 80/20
1	10
2	9
3	8
4	7
Non - compliant	0

Points to be allocated for Black Ownership

The following point system will be utilised to allocate an additional 10 or 5 points, in accordance with 80/20 preference point system, respectively for 51% or more Black Ownership:

Percentage	Black Ownership
Preference point system	80/20
Percentage %	5 Points Allocated
0-50	0
51-59	1
60-69	2
70-79	3
80-89	4
90-100	5

Points to be allocated for Black Executive Management and Women & Disabled Ownership

The following point system will be utilised to allocate the additional 5 points in accordance with the 80/20 preference point system, respectively for Black Executive Management and Women & Disabled Ownership:

Percentage		Women & Disabled Ownership
Percentage %	2.5 Points	
10-25	0.5	
26-45	1	
46-65	1.5	
66-85	2	
86-100	2.5	

Percentage		Black Executive Management
Percentage %	2.5 Points	
10-25	0.5	
26-45	1	
46-65	1.5	
66-85	2	
86-100	2.5	

Ownership:

Indicate percentage of Black Ownership _____%

List of Shareholders

Name	ID No	SA Citizen	Race	Gender	Share Holding %

List of Executive Management _____%

Indicate percentage Black Executive Management _____%

Name	ID No	SA Citizen	Race	Gender	Share Holding %

Points scored in terms of the 80/20 preference system will be added to the points scored for % black ownership and % of black Executive Management.

Points scored will be rounded off to the nearest 2 decimal places.

- a. The bidder who scored the highest point will be awarded the bid.
- b. In the event where two or more bidders scored equal points, the successful bidder must be the one scoring the highest preference points for B-BBEE.
- c. If two or more bidders have scored equal points including equal preference points for B-BBEE, the successful bidder must be the one scoring the highest for functionality.
- d. Should two or more bidders be equal in all respects, the award shall be decided by the drawing of lots.

12 CONDITIONS

a. Shortlisting

PIC reserves the right to shortlist more than one service provider.

b. PIC Client's Auditors

The auditors have the right to audit the valuations performed by the service provider.

c. Non-Commitment

Public Investment Corporation (PIC) reserves the right to withdraw or amend these terms of reference by notice in writing to all parties who have received the terms of reference prior to the closing date.

The cost of preparing of bids will not be reimbursed.

d. Reasons for Rejection

- i. PIC reserves the right to reject bids that are not according to specification/Terms of Reference. Bidders must clearly indicate compliance or non-compliance with specification/Terms of Reference.
- ii. Bidders shall not contact PIC on any matter pertaining to their bid from the time the bids are closed to the time the bid has been adjudicated. Any effort by a bidder to influence the bid evaluation, bid comparisons or bid award decisions in any matter, may result in rejection of the bid concerned.
- iii. PIC shall reject a submission if the bidder has committed a proven corrupt or fraudulent act in competing for a particular contract.
- iv. PIC may disregard any submission if that bidder, or any of its directors:
 - Have abused the Supply Chain Management (SCM) system of any Government Department/ institution.
 - Have committed proven fraud or any other improper conduct in relation to such system.
 - Have failed to perform on any previous contract and the proof thereof exists.

- Is restricted from doing business with the public sector if such a supplier obtained preferences fraudulently or if such supplier failed to perform on a contract based on the specific goals.

e. Cancellation of Bid

PIC may prior to the shortlisting of a bid, cancel a bid if:

- j. Due to changed circumstances, there is no longer a need for the goods or services requested;
- ii. Funds are no longer available to cover the total envisaged expenditure;
- iii. No acceptable bids are received.

f. Receipt of Bids

Each bid shall be in writing using non -erasable ink and shall be submitted on the official document of Bid issued with the bid documents. The bid shall be submitted in a separate sealed envelope with the name and address of the bidder, the bid number and title, the bid box number (where applicable), and the closing date indicated on the envelope. The envelope shall not contain documents relating to any bid other than that shown on the envelope.

The onus shall be on the bidder to place the sealed envelope in the official marked locked bid box provided for this purpose, at the designated venue, not later than the closing date and time specified in the bid notice.

Where bids are submitted via courier services is the responsibility of the tenderer to ensure the courier service signs the submission register on the name of tenderer.

Documents submitted on time by bidders shall not be returned and shall remain the property of the Public Investment Corporation (PIC).

g. Late Bids

Bids received late shall not be considered. A bid will be considered late if arrived only one minute after 11:00am or any time thereafter. The tender box shall be locked at exactly 11:01am.

Bids received late shall be returned unopened. Bidders are therefore strongly advised to ensure that bids be despatched allowing enough time for any unforeseen events that may delay the delivery of the bid.

h. Presentations

PIC may require presentations from short-listed bidders as part of the bid process.

i. Service Level Agreement

The service level agreement will set out the administration processes, service levels and timelines.

13 DECLARATION OF INTEREST

Please complete the following questionnaire:

1. Any legal person, including persons employed by the state¹, or persons having a kinship with persons employed by the state, including a blood relationship, may make an offer or offers in terms of this invitation to bid (includes a price quotation, advertised competitive bid, limited bid or proposal). In view of possible allegations of favouritism, should the resulting bid, or part thereof, be awarded to persons employed by the state, or to persons connected with or related to them, it is required that the bidder or his/her authorized representative declare his/her position in relation to the evaluating/adjudicating authority where-

1.1 the bidder is employed by the state; and/or

1.2 the legal person on whose behalf the bidding document is signed, has a relationship with persons/a person who are/is involved in the evaluation and or adjudication of the bid(s), or where it is known that such a relationship exists between the person or persons for or on whose behalf the declarant acts and persons who are involved with the evaluation and or adjudication of the bid.

2. In order to give effect to the above, the following questionnaire must be completed and submitted with the bid.

2.1 Full Name of bidder or his or her representative:

.....

2.2. Identity Number:

.....

I acknowledge that the inclusion of a Company on a list of pre-qualified Contractors is at the sole discretion of PIC.

1 "State" means –

- a. any national or provincial department, national or provincial public entity or constitutional institution within the meaning of the Public Finance Management Act, 1999 (Act No. 1 of 1999);
- b. any municipality or municipal entity;
- c. provincial legislature;
- d. national Assembly or the national Council of provinces; or
- e. Parliament.

2.3. Position occupied in the Company (director, trustee, shareholder²):

.....

2.4. Company Registration Number:

.....

2.5. Tax Reference Number:

.....

2.6. VAT Registration Number:

.....

2.7. The names of all directors / trustees / shareholders / members, their individual identity numbers, tax reference numbers and, if applicable, employee / personal numbers must be indicated in paragraph 3 below.

.....

.....

.....

2.8. Are you or any person connected with the bidder presently employed by the state?

YES / NO

2.8.1. If so, furnish the following particulars:

Name of person / director / trustee / shareholder/ member:

Name of state institution at which you or the person connected to the bidder is employed:

.....

Position occupied in the state institution:

Any other particulars:

.....

2.8.2. If you are presently employed by the state, did you obtain the appropriate authority to undertake remunerative work outside employment in the public sector?

YES / NO

² Shareholder” means a person who owns shares in the company and is actively involved in the management of the enterprise or business and exercises control over the enterprise.

2.8.2.1. If yes, did you attach proof of such authority to the bid document? **YES / NO**

Note: Failure to submit proof of such authority, where applicable, may result in the disqualification of the bid.

2.8.2.2. If no, furnish reasons for non-submission of such proof:

.....
.....

2.8.3. Did you or your spouse, or any of the company's directors / trustees / shareholders / members or their spouses conduct business with the state in the previous twelve months? **YES / NO**

2.8.3.1. If so, furnish particulars:

.....
.....

2.9. Do you, or any person connected with the bidder, have any relationship (family, friend, other) with a person employed by the state and who may be involved with the evaluation and or adjudication of this bid? **YES / NO**

2.9.1. If so, furnish particulars:

.....
.....

2.10. Are you, or any person connected with the bidder, aware of any relationship (family, friend, other) between any other bidder and any person employed by the state/PIC who may be involved with the evaluation and or adjudication of this bid? **YES/NO**

2.10.1. If so, furnish particulars:

.....
.....

2.11. Do you or any of the directors / trustees / shareholders / members of the company have any interest in any other related companies whether or not they are bidding for this contract? **YES/NO**

2.11.1. If so, furnish particulars:

.....
.....

3. Full details of directors / trustees / members / shareholders.

Full Name	Identity Number	Personal Tax Reference Number	State Employee Number / Personnel Number

DECLARATION

I, THE UNDERSIGNED (NAME).....

CERTIFY THAT THE INFORMATION FURNISHED IN PARAGRAPHS 2 and 3 ABOVE IS CORRECT.

I ACCEPT THAT THE PIC MAY REJECT THE BID OR ACT AGAINST ME SHOULD THIS DECLARATION PROVE TO BE FALSE.

.....
Signature Date

.....
Position Name of bidder

14 COMPANY INFORMATION

Please complete the following questionnaire:

1. COMPANY NAME:

2. OTHER TRADING NAMES:

3. TYPE OF ORGANIZATION: (PUBLIC COMPANY ('LIMITED'), PRIVATE COMPANY ('PTY LTD'), CLOSE CORPORATIONS ('CC'))

4. PHYSICAL AND POSTAL ADDRESS OF THE COMPANY:

Postal Code:	Postal Code:

5. CONTACT DETAILS

Contact Name	
Contact Number	
Cell Number	
Email Address	
Alternative Contact	
Email Address	
Contact Number	

6. COMPANY INFORMATION

Average no. of employees:	
Average annual turnover:	
Type of Enterprise: (e.g. Generic, Qualifying small enterprise, Exempted Micro Enterprise)	
Industry in which the entity operates:	

7. BANKING DETAILS

Banker:	
Auditor:	
Year of Establishment:	
Registration number of entity:	
Sector:	

*A letter from your bank with a bank stamp or cancelled cheque must be submitted.

8. TAX REGISTRATION DETAILS:

Income Tax Reference Number:	
VAT Registration Number:	
PAYE Registration Number:	

9. LIST OF SHAREHOLDERS:

*ID Documents of board of directors/members, owners, shareholders or executive committee must be submitted.

* CIPC Documents must be attached.

B-BBEE (Broad-based Black Economic Empowerment) Status Details:

Please tick the relevant box(es):

STATUS	INDICATION
The company has been independently verified (assessed / rated / certified) <i>Please submit the B-BBEE verification certificate.</i>	<input type="checkbox"/>
The company is in the process of being verified. Please submit letter from verification agency. <i>(i.e. verification to be completed within a maximum of 2 months)</i>	<input type="checkbox"/>

15 DECLARATION

Bidder Name: _____

Signature: _____

Designation: _____

I declare that:

- All information provided is true and correct
- The signatory of the bid document is duly authorised
- Documentary proof regarding any bid issue, will, when required be submitted to the satisfaction of the PIC

PIC will upon detecting that:

- The B-BBEE status level of contribution has been claimed or obtained on a fraudulent basis;
- Any of the conditions have not been fulfilled act against the bidder.

I understand that:

PIC may:

- Disqualify the bidder from the bidding process;
- Recover all costs, losses or damages it has incurred or suffered as a result of the bidder's conduct
- Cancel the contract and claim any damages which has suffered as a result of having less favourable arrangements due to cancellation
- Restrict the bidder, its shareholders and directors or only shareholders and directors who acted on fraudulent basis, from obtaining business from any organ or state for a period not exceeding 10 years after audit alteram partem (hear the other side) rule has been applied; and
- Forward the matter for criminal prosecution

Thus signed and accepted on this _____st / nd / rd / th day of _____, 2019

at _____

Who warrants his/her authority hereto,

For and behalf of:

Annexures

Annexure A
(Local Participation Goals)

1. Introduction

In fulfilment of the new Preferential Procurement Regulations published by the Department of Trade and Industry, the Ga-Rankuwa City Development tender data requires that 30% of the construction contract value (as awarded) must be targeted as local content for local suppliers and contractors. In this regard, all established contractors in the Ga-Rankuwa City project are required to partner with emerging local enterprises (contractors and suppliers) for developmental purposes with a clear empowerment strategy with targets.

The tenderer is required to prepare and submit a detailed Local Participation plan indicating how the minimum of 30% target will be achieved based on their own best practice experience. The tenderer's Local Participation plan should be based on a balanced allocation between Labour, Materials and Contractors. Consideration should also be given towards contributions that promote sustainable income streams for local communities by creating long-term business opportunities and transferring appropriate skills.

2. Local Participation Area Classification

The tenderer to note that the demarcated area identified for local participation include the following:

- a) Ga-Rankuwa Ward 30 (Primary)
- b) Ga-Rankuwa Ward 31 & Ward 32 (Secondary)
- c) Other areas can be considered once the Primary and Secondary areas have been exhausted

3. Criteria to Qualify

The tenderer to that note the following criteria is required to qualify for local participation:

- Businesses and labourers must reside in the areas identified above.
- The targeted enterprises must be active businesses registered with the Companies and Intellectual Properties Commission (CIPC) and located in the areas identified above.
- Only enterprises that have expressed interest in participating in the construction sector must be considered. Expression of Interest should be in the form of registration with the CLO.
- Such EOI should be formalised through registration on the contract's local enterprise database.
- Contactable reference is a minimum of three (3) references.
- Completed projects inspected by the project team (if required).
- Regulatory body accreditation for applicable trades and services

4. Minimum Requirements on the Local Content Spending

- The minimum spending on local content should be calculated as minimum of 30% (thirty) of the contract value.
- An independent audit will be conducted by Quantity Surveying to verify the spending on local content
- The contractor will be required to submit a monthly report with his/her claim stating the local content
- A concession should be signed by the contractor and attached with interim claim confirming the local spending.
- The Principal Agent will issue the payment notification which is the liquid contractual binding document for payment
- Monthly claim should clearly state the amount claimed for local spending local spending final account settlement statement should be finalised prior to principal contract final account settlement and the

settlement of local content spending should be incorporated with the principal contract final account settlement

5. Monitoring of Local Content

The tenderer to take note that the following activities will take place which will require input and participation from the successful contractor:

- a. Monthly audits will be done by project team.
- b. By-Weekly reports to be submitted by the contractor to the project team.
- c. Detailed monthly progress reports will be prepared in order to monitor and evaluate actual Local Participation spend.
- d. Labour Desk office will be leading the Local Content Spent unit and the contractor is to always involve the Labour desk office in conjunction with the principal agent

6. Penalties

The tenderer to take note that if actual interim and overall Local Participation spend targets are not achieved during the project, penalties will be implemented as outlined as follows:

No	Local Content Spending	Penalties
1.	Less than 10 %	5% of the contract value
2.	Above 10 % but less than 20%	4% of the contract value
3.	Above 20% but less than 30%	3% of the contract Value

Note:

Should the above-mentioned requirements on Local Content spent not be adhered to by the tenderer during the formation of this contract the client reserve the right to omit such scope of work from the principal contract and procure, contract directly in order to achieve the minimum requirement, however the penalties will still be applicable as stated above

The undersigned, who warrants that he / she is duly authorised to do so on behalf of the enterprise, confirms that the contents of this schedule are within my personal knowledge and are to the best of my belief both true and correct.

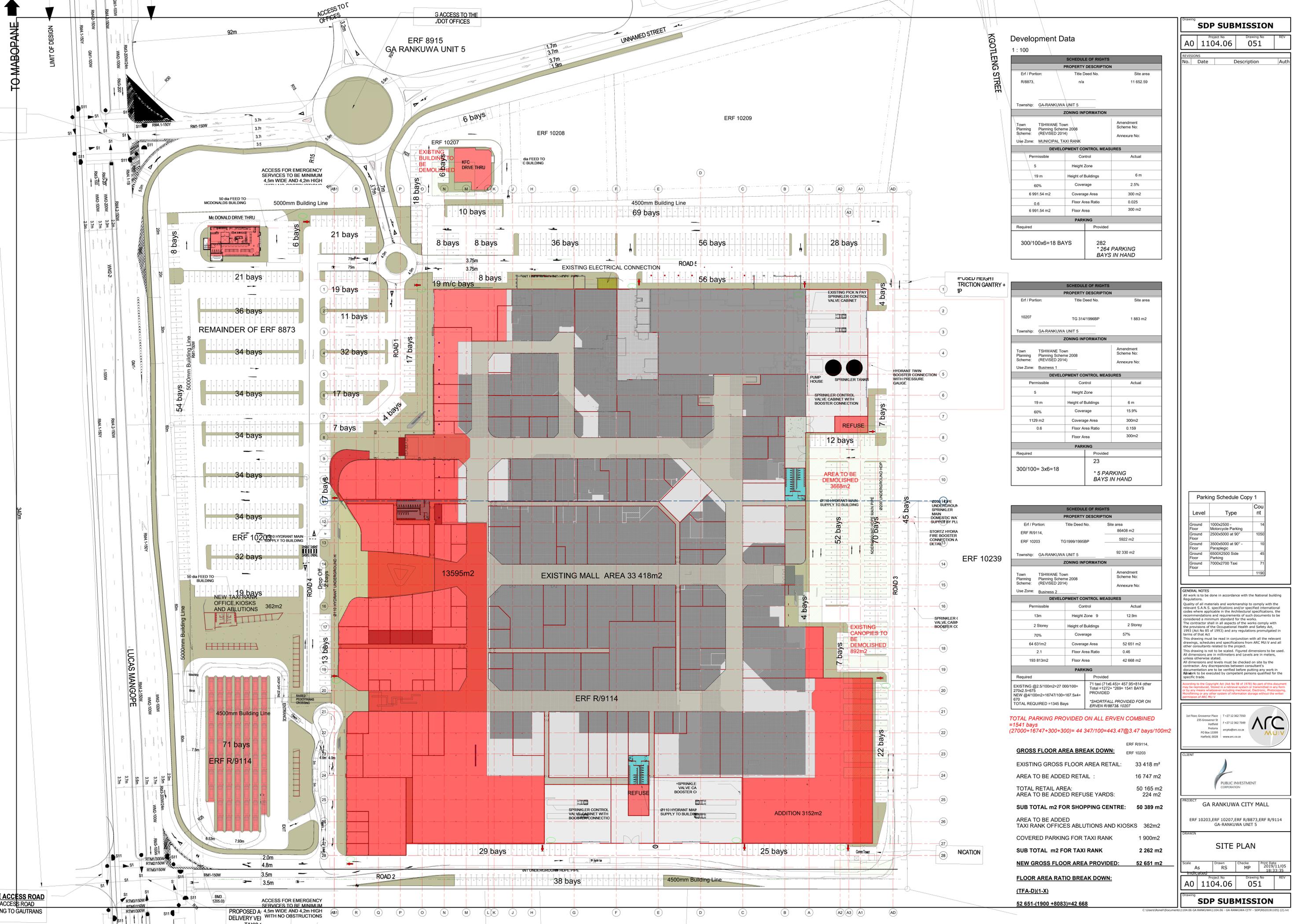
Tenderer: _____

FULLNAME(BLOCKLETTERS): _____

SIGNATURE: _____

DATE: _____

Annexure B
(Drawings)



Development Data

1 : 100

SCHEDULE OF RIGHTS		
PROPERTY DESCRIPTION		
Erf / Portion:	Title Deed No.	Site area
R/8873,	n/a	11 652.59
Township: GA-RANKUWA UNIT 5		
ZONING INFORMATION		
Town Planning Scheme:	TSHWANE Town Planning Scheme 2008 (REVISED 2014)	Amendment Scheme No:
Use Zone:	MUNICIPAL TAXI RANK	Annexure No:
DEVELOPMENT CONTROL MEASURES		
Permissible	Control	Actual
5	Height Zone	
19 m	Height of Buildings	6 m
60%	Coverage	2.5%
6 991.54 m ²	Coverage Area	300 m ²
0.6	Floor Area Ratio	0.025
6 991.54 m ²	Floor Area	300 m ²
PARKING		
Required	Provided	
300/100x6=18 BAYS	282 * 264 PARKING BAYS IN HAND	

SCHEDULE OF RIGHTS		
PROPERTY DESCRIPTION		
Erf / Portion:	Title Deed No.	Site area
10207	TG 314/1996BP	1 883 m ²
Township: GA-RANKUWA UNIT 5		
ZONING INFORMATION		
Town Planning Scheme:	TSHWANE Town Planning Scheme 2008 (REVISED 2014)	Amendment Scheme No:
Use Zone:	Business 1	Annexure No:
DEVELOPMENT CONTROL MEASURES		
Permissible	Control	Actual
5	Height Zone	
19 m	Height of Buildings	6 m
60%	Coverage	15.9%
1129 m ²	Coverage Area	300m ²
0.6	Floor Area Ratio	0.159
	Floor Area	300m ²
PARKING		
Required	Provided	
300/100= 3x6=18	23 * 5 PARKING BAYS IN HAND	

SCHEDULE OF RIGHTS		
PROPERTY DESCRIPTION		
Erf / Portion:	Title Deed No.	Site area
ERF R/9114, ERF 10203	TG/1999/1995BP	86408 m ² 5922 m ²
Township: GA-RANKUWA UNIT 5		
ZONING INFORMATION		
Town Planning Scheme:	TSHWANE Town Planning Scheme 2008 (REVISED 2014)	Amendment Scheme No:
Use Zone:	Business 2	Annexure No:
DEVELOPMENT CONTROL MEASURES		
Permissible	Control	Actual
13m	Height Zone 9	12.9m
2 Storey	Height of Buildings	2 Storey
70%	Coverage	57%
64 631m ²	Coverage Area	52 651 m ²
2.1	Floor Area Ratio	0.46
193 813m ²	Floor Area	42 668 m ²
PARKING		
Required	Provided	
EXISTING @2.5/100m ² =27 000/100=270x2.5=675 NEW @4/100m ² =16747/100=167.5x4=670 TOTAL REQUIRED =1345 Bays	71 taxi (71x6.45)= 457.95+814 other Total =1272+ *269= 1541 BAYS PROVIDED *SHORTFALL PROVIDED FOR ON ERVEN R/98738, 10207	

TOTAL PARKING PROVIDED ON ALL ERVEN COMBINED = 1541 bays
(27000+16747+300+300)= 44 347/100=443.47 @3.47 bays/100m²

GROSS FLOOR AREA BREAK DOWN:

EXISTING GROSS FLOOR AREA RETAIL:	33 418 m ²
AREA TO BE ADDED RETAIL :	16 747 m ²
TOTAL RETAIL AREA:	50 165 m ²
AREA TO BE ADDED REFUSE YARDS:	224 m ²
SUB TOTAL m² FOR SHOPPING CENTRE:	50 389 m²
AREA TO BE ADDED TAXI RANK OFFICES ABLUTIONS AND KIOSKS	362m ²
COVERED PARKING FOR TAXI RANK	1 900m ²
SUB TOTAL m² FOR TAXI RANK	2 262 m²
NEW GROSS FLOOR AREA PROVIDED:	52 651 m²

FLOOR AREA RATIO BREAK DOWN:

(TFA-D)-(1-X)

52 651/(1900 + 8083)=42.668

SDP SUBMISSION

Project No	1104.06	Drawing No	051	REV
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REVISIONS			
No.	Date	Description	Auth

Parking Schedule Copy 1		
Level	Type	Count
Ground Floor	1000x2500 - Motorcycle Parking	14
Floor	2500x5000 at 90°	1050
Ground Floor	3500x5000 at 90°	10
Ground Floor	Paralegic	45
Ground Floor	5500x2500 Side Parking	71
Ground Floor	7000x2700 Taxi	1190

GENERAL NOTES
 All work is to be done in accordance with the National building Regulations.
 Quality of all materials and workmanship to comply with the relevant S.A.N.S. specifications and/or specified international codes where applicable in the Architectural specifications, the recommendations and requirements of such documents to be considered a minimum standard for the works.
 The contractor shall in all aspects of the works comply with the provisions of the Occupational Health and Safety Act, 1993 (Act No 85 of 1993) and any regulations promulgated in terms of that Act.
 This drawing must be read in conjunction with all the relevant drawings, schedules and specifications from ARC MUV and all other consultants related to the project.
 This drawing is not to be scaled. Figured dimensions to be used. All dimensions are in millimeters and Levels are in meters, unless otherwise stated.
 All dimensions and levels must be checked on site by the contractor. Any discrepancies between consultant's documentation are to be verified before putting any work in hand to be executed by competent persons qualified for the specific trade.
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CLIENT
 PUBLIC INVESTMENT CORPORATION

PROJECT
 GA RANKUWA CITY MALL
 ERF 10203, ERF 10207, ERF R/8873, ERF R/9114
 GA-RANKUWA UNIT 5

DRAWN
 AS
SCALE
 Indicated

Project No	1104.06	Drawing No	051	REV
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SDP SUBMISSION

C:\Users\pawel\Documents\1104.06 GA RANKUWA UNIT 5 - GA RANKUWA CITY - SDP\020111051 (2).DWG



FOR INFORMATION

Project No	1104.06	Drawing No	151	REV	A
------------	---------	------------	-----	-----	---

No.	Date	Description	Auth
A	2019/07/23	Co ordination - Structural	MGP

GENERAL NOTES

All work is to be done in accordance with the National Building Regulations.

Quality of all materials and workmanship to comply with the relevant S.A.N.S. specifications and/or specified international codes where applicable in the Architectural specifications, the recommendations and requirements of such documents to be considered a minimum standard for the works.

The contractor shall in all aspects of the works comply with the provisions of the Occupational Health and Safety Act, 1993 (Act No 85 of 1993) and any regulations promulgated in terms of that Act.

This drawing must be read in conjunction with all the relevant drawings, schedules and specifications from ARC M&V and all other consultants related to the project.

This drawing is not to be scaled. Figured dimensions to be used. All dimensions are in millimeters and Levels are in meters, unless otherwise stated.

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ARC
M&V

CLIENT

PUBLIC INVESTMENT CORPORATION

PROJECT

GA RANKUWA CITY MALL

ERF 10203, ERF 9114 GA-RANKUWA UNIT 5

DRAWN

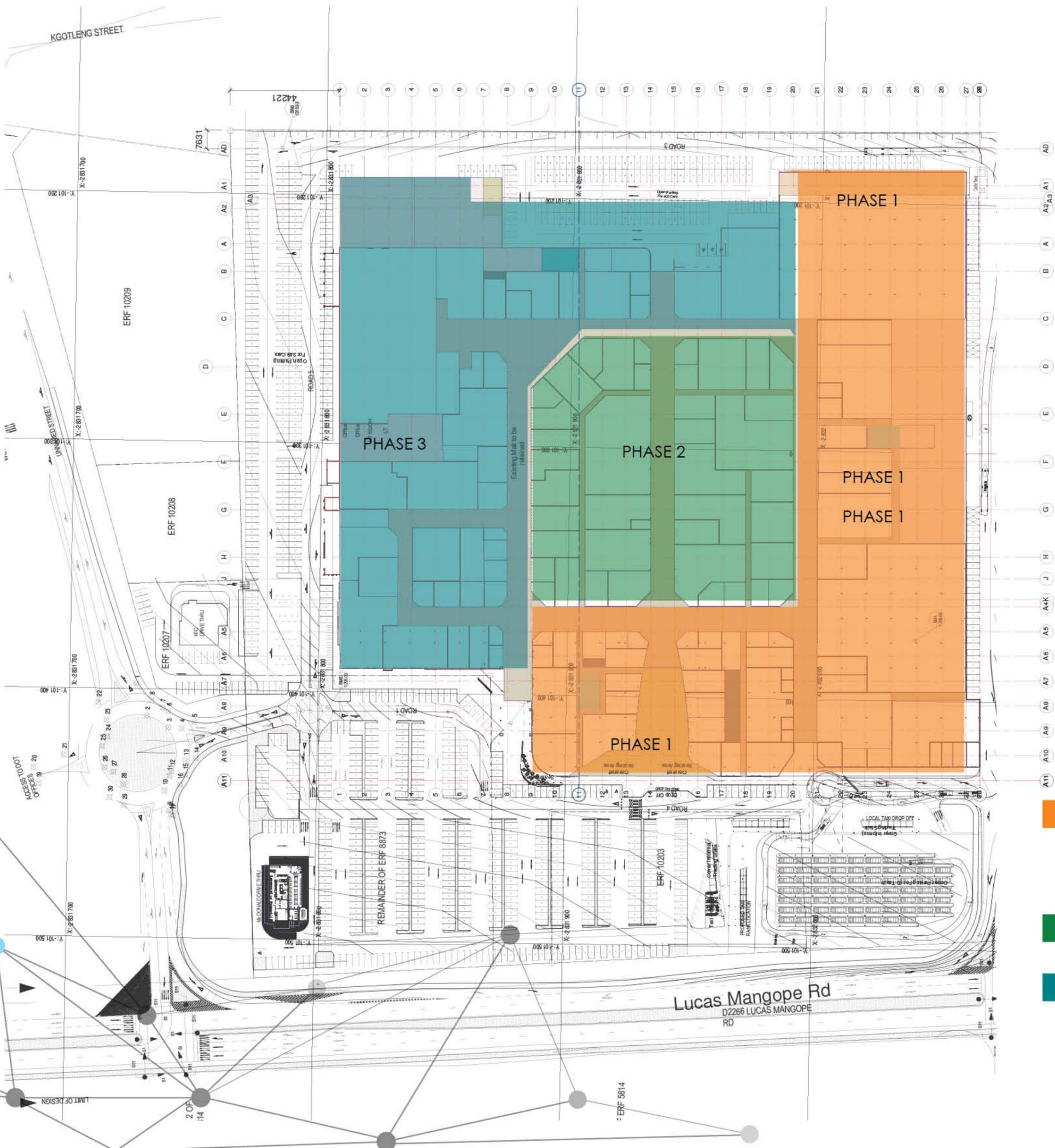
GROUND FLOOR PLAN- Existing Overlay

Scale	1 : 500	Drawn	MGP	Checked	ADJ	Proj No	1104.06	Proj Date	03/28/15
-------	---------	-------	-----	---------	-----	---------	---------	-----------	----------

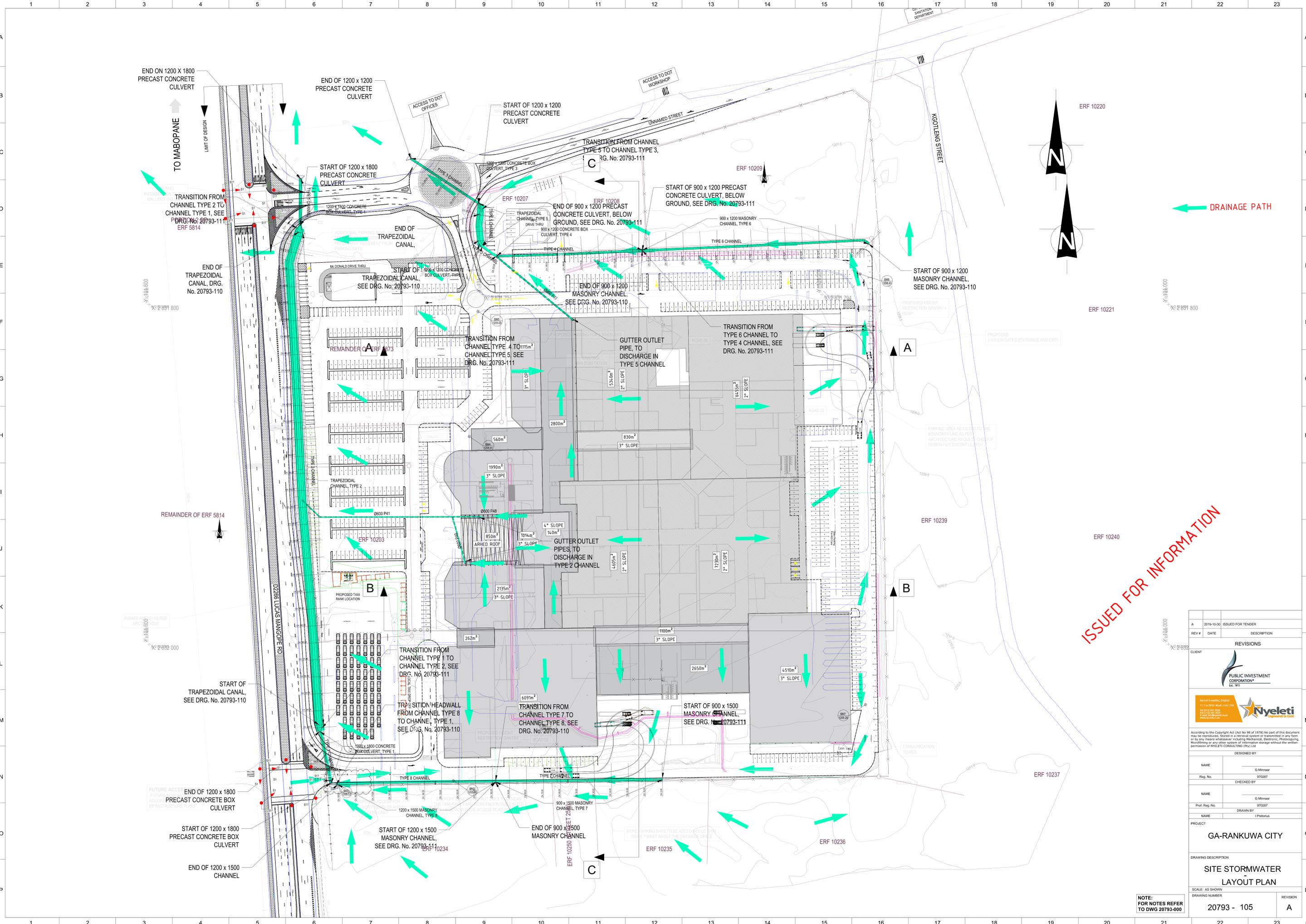
Project No	1104.06	Drawing No	151	REV	A
------------	---------	------------	-----	-----	---

FOR INFORMATION

Phasing Plan



- Phase 1**
 Construction of the Anchor Box & Food Court. Such to include connection to existing Mall. Current Tenants, including Shoprite, to remain trading. Shoprite temporary back of house to be considered. This phase to include Civil works, new parking and new Taxi Rank.
- Phase 2**
 Construction of new mall line shops.
- Phase 3**
 Construction of new mall entrance and revamp of tiles and ceilings to existing Mall. Construction of Drive Thru.



ISSUED FOR INFORMATION

REV #	DATE	ISSUED FOR TENDER	DESCRIPTION
REVISIONS			
CLIENT			
 			
DESIGNED BY			
G Minnar			
CHECKED BY			
G Minnar			
DRAWN BY			
I Pretorius			
PROJECT			
GA-RANKUWA CITY			
DRAWING DESCRIPTION			
SITE STORMWATER LAYOUT PLAN			
SCALE: AS SHOWN			
DRAWING NUMBER	20793 - 105	REVISION	A

NOTE: FOR NOTES REFER TO DWG 20793-000

Appendices

Appendix A
Company Registration Certificate

Appendix B

Company Profile (Brochures, etc.)

Appendix C

Joint Venture Agreement

Appendix D

Quality Assurance Policy and Certification

Appendix E

Health and Safety Policy

Appendix F

Environmental and Sustainability Policy

Appendix G
VAT Certificate

Appendix H

Company or Group Structure Chart

Appendix I

Financial Records

Appendix J
Company Tax Clearance Certificate

Appendix K
CSD registration report

Appendix L
CIDB registration report or certificate

Appendix M

Applicable insurances and Workmen's Compensation Certificate

Appendix N

Experience and Capability

Appendix O

Proposed team structure, CV's and Qualifications of proposed team members

Appendix P

Preliminary Construction Programme

Appendix Q

Site Establishment Methodology

Appendix R

Works Execution Methodology

Appendix S

B-BBEE Certificate or SME Status

Appendix T

Targeted Procurement (Local Content) Methodology